### Board of County Commissioners Work Session

# **Clean Water Program Funding**

March 19, 2014



## Background

- Clean Water fee implemented in 2000
  - Fee amount based upon the relative contribution to increased surface and stormwater runoff
  - Annual fee per ERU (Equivalent Residential Unit): \$33
  - ERU is defined as total impervious area divided by 3,500 square feet
- Annual revenue generated:
  - Approximately \$5.2 million in 2014



# Background

- County policy adopted by previous Board in 2009 implemented innovative approach to permit compliance that was not approved by regulators
  - Clean Water Fund balance used to implement this policy and other portions of the NPDES permit
- Clean Water Program budget adopted in
   December 2012
  - Fund balance exhausted
  - Road Fund transfer reversed



## Four Issues Today

#### 1. The lawsuit reality

Paying the \$3.6 million settlement

# 2. The federal clean water act and NPDES stormwater permit reality

Funding compliance and new requirements

#### 3. Potential new revenue from polluters

Alternative funding sources

#### 4. Increasing the current clean water fee

Permanent fee increase



### lssue #1

#### Lawsuit Settlement Costs and Conditions

#### County Obligations:

- Pay Litigation Fees \$600,000 to be paid in 2014
- Fund Environmental Restoration \$3 million over

6 years 2015-2020

 Comply with the new NPDES stormwater permit in all respects



### Funding the Settlement with a Fee Surcharge

- Three options for fee surcharges, all sunset when the \$3.6 million obligation fulfilled:
  - 1 year surcharge-\$22 one time in 2015
  - 2 year surcharge-\$11 per year in 2015 & 2016
  - 5 year surcharge-\$4.50 per year from 2015-2019

\*All fee scenarios are based on rough modeling data that will change



### **Board Direction Needed**

- Pay the settlement with a fee surcharge only? Which option?
- 2. Pay the settlement with a combination of settlement fee surcharge and other fees?



### lssue #2

#### **Clean Water Program Budget for Permit Compliance**

#### Service Level: NPDES Permit Compliance

- Continued high compliance cost from previous permit
- Adds new monitoring and watershed planning requirements
- Program Budget: \$6.8 million
  - Capital Improvements \$1.7 million
  - Facility Maintenance \$1.5 million
  - Program Operations \$3.5 million



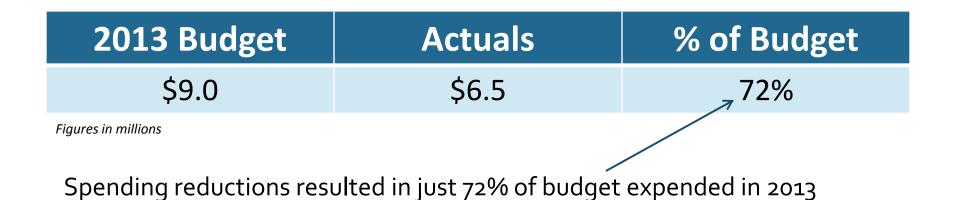
# **Clean Water Program Budget**

- Service Level: NPDES Permit Compliance
- Program Budget:
   \$6.8 million
  - Expenses
     (Figures in thousands)

Staffing	\$1,820		
Supplies	\$100		
Services	\$2,801		
Indirect/Rent	\$313		
Capital	\$1,708		
Debt/Depreciation	\$33		
Total	\$6,775		



### **Clean Water Program** 2013 Budget Performance





### **Funding Shortfall**

Compliance Budget	\$6.8 million
Current Fee Revenue	\$5.2 million
Shortfall	\$1.6 million



### **Issue #3** Potential new revenue from polluters

# Committee Task: Explore alternatives for generating revenue for Clean Water Program to cover shortfall

- 1) What amount of revenue would the new fee generate?
- 2) Would the fee be easy to collect?
- 3) Is the nexus between the fee and the impact clear?



## **Alternative Polluter Fee Options**

- Bottle Bill......Minimal Revenue, Change State law
- Fireworks Permits.......Minimal Revenue, Legal Constraints
- Garbage Tipping Fee.....High Revenue, Funds Obligated
- Litter Fees......High Revenue, County Code
- Pet Licenses......Minimal Revenue, Secondary Impact
- Recycling Collection Contracts.....Low Revenue, Funds Obligated
- Road Use Intensity......High Revenue, Secondary Impact
- Septic System Fees.....Low Revenue, County Code
- Single Use Plastic Bags.....Low Revenue, Funds Obligated
- Solid Waste Collection District......High Revenue, Funds Obligated
- System Development Charges
   Wariable Revenue, County Code
- Vehicle Registration Surcharge......High Revenue, County Wide Vote
- Large Commercial Lots W/O Stormwater Facilities.....Low Revenue, County Code

### **Private Roads**

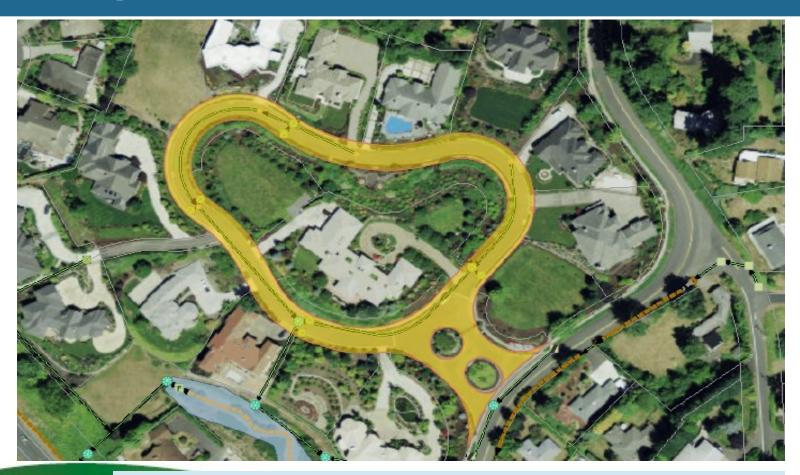
- Private residential roads in Clark County are typically not assessed a Clean Water fee

   Owned by HOA's or by individual parcel owners
- Potential annual revenue approximately \$120,000
- Requires code change
- Difficult to assess and collect fee

\*All revenue projections are based on estimates and may change



### **Example: Hawks View Subdivision**





HOA owns private road and pays no fee for over an acre of impervious area

### **Litter Fees**

#### Fee / Newspapers / Fast Food

#### Fast Food Litter

- Does not report on wrappers and cups utilized....
- Put out thousands of pieces of litter per day....number unknown
- Potential revenue difficult to collect
   Revenue: Unknown

#### Newspapers

- A paper reports daily 28,500
- One daily paper prints and distributes 1,250,000 individual pages of paper weekly
- Potential revenue from papers produced and distributed in Clark County with a weekly print run greater than 50,000:

**Revenue:** 1.5 cents per paper \$150,000 per year



# System Development Charges

- Maintaining public facilities is a major expense
  - Public ownership of stormwater facilities increased from 450 to over 900 facilities from 2002-2013
- County policy is to take stormwater facilities at no cost to the residential developers
- Options:
  - End the policy of taking facilities into public ownership
  - Provide developers option to give stormwater facility to the County and pay a system development charge
- Revenue would be variable, good source for capital reserve



# **Road Intensity Surcharge**

- Create a fee for roadways that have a standard width of 72 feet or more
  - Large roadways discharge intense concentrations of runoff and pollutants
- Charging \$100 a unit for this high intensity:

1,645 County units = \$164,500 (+ \$110,000)

2,571 State units = \$85,700\* (+ \$50,000)

#### \$160,000 new revenue

\*State fee is 1/3 fee rate under state law



## **Board Direction Needed**

- Implementing all four polluter fee options: \$680,000 range
  - \$120,000 Private Road Fee – Litter Fee
  - System Development Charges
  - Road Intensity Surcharge

\$150,000 \$250,000 \$160,000

- Cover the shortfall with a polluter fee only?
- Cover the shortfall with a combination of polluter fee and other fees?

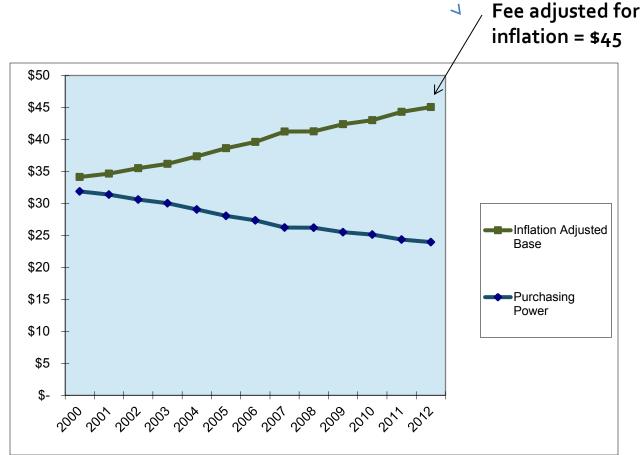


#### Issue # 4 Clean Water Fee Current Fee Structure

Land Use Category	Annual Service Charge Rate	
No. 1 Single-family residential detached	\$33.00/single-family residence	
<ul> <li>No. 2 Single-family residential large lots:</li> <li>More than 0.5 acre to 1 acre</li> <li>More than 1 acre to 5 acres</li> <li>More than 5 acres to 20 acres</li> <li>More than 20 acres</li> </ul> No. 3 Multi-Family Residential Lots	\$29.70 \$26.40 \$23.10 \$19.80 <b>\$33.00 X number of residential units</b>	
No. 4 Retail, commercial, churches, hospitals, airports, public or private utility installations, schools, golf courses, government structures, other public facilities, industrial, manufacturing and railroad right-of-way, county road and street right-of-way	\$33.00 X number of base units or portion thereof	
No. 5 State highway	\$9.90 X number of base units or portion thereof subject to RCW <u>90.03.525</u>	

### **Clean Water Fee** Inflation Effects

- \$45 fee is necessary to provide same purchasing power as in 2000
- Purchasing power of fee has eroded to \$24
- Several New NPDES requirements for 2013-18



\*Average CPI 2000-2012 per Bureau of Labor and Statistics

# Many options to modify existing fee structure to cover the shortfall, a few are:

- **1.** Across-the-board increase
- 2. Urban area surcharge
- 3. Standardize single family rates coupled with across board increase
- 4. Raise the non-residential rate (Category 4)



#### **Across-the-board increase**

- Fee necessary to generate \$6.8 million: \$44
  - Equitable increase on all property owners
  - Continues current discount structure for seniors and large residential lots
  - Represents a \$11 fee increase over current fee
  - Road Fund obligation is \$2.49 million.

\*All fee scenarios are based on rough modeling data that will change



#### <u>Urban area surcharge</u>

- Fee necessary to generate \$6.8 million: \$47 (base fee of \$33 plus \$14) for property owners within the urban growth area
  - Roughly three-quarters of the stormwater management program cost is incurred within the urban area
  - Surcharge assessed to property owners inside UGA
  - Road fund obligation is \$2.37 million



#### Standardize single family rates with across-theboard increase

- Fee necessary to generate \$6.8 million: \$42
  - Standard rate for all residential customers
  - Large lots no longer receive discount
  - Represents a \$9 fee increase over current fee
  - Road fund obligation is \$2.40 million



#### <u>Category 4 surcharge – Non residential rate</u>

- Fee necessary to generate \$6.8 million: \$52 (base fee of \$33 plus \$19) for non-residential property owners
  - Runoff from roads, commercial buildings, parking lots, etc. is more polluted than residential runoff and has a greater impact on the county's stormwater system
  - Road fund obligation is \$2.96 million



# **Example of Fee Combinations**

# Across-the-board fee increase combined with non-residential surcharge and polluter fee revenue:

• Fee increases necessary to generate \$6.8 million

	Current Fee	Fee Increase	Plus Surcharge	Total Fee Per ERU
Residential	\$33	\$5	\$0	\$38
Non Residential	\$33	\$5	\$10	\$48

- Adding alternative polluter fee revenue marginally decreases rates
  - Residential decreases from \$38 to \$36
  - Non-residential decreases from \$48 to \$44

### **Board Direction Needed**

- 1. Cover the shortfall with Clean Water fee increase only? Which option?
- 2. Cover the shortfall with a combination of Clean Water fee increases and other fees?



## **Summary of Board Direction**

- Preference on funding the lawsuit settlement?
- Agreement on a program budget and target fund reserves?
- Preferred options for Clean Water fee increase?
- Direction on instituting alternative fees?





### **Clean Water Fee Scorecard**

\$1.6 million Shortfall Options							
Option	User Hit	Rate Increase	Revenue	<b>Road Fund Hit</b>			
Polluter Fees							
Private Road	HOAs & parcel owners	\$33.00	\$120,000	n/a			
Newspaper	Daily Newspaper Biz	\$0.015	\$150,000	n/a			
System Development Charges	Developers	\$50k	\$250,000	n/a			
\$100.00 Road Intensity	Road Fund/WSDOT	\$67.00	\$160,000	\$110K			
Permanent Fee Increase							
\$44.00 Across Board	Everyone	\$11.00	\$1.6M	\$600K			
\$42.00 Across Board with Standardized SF Rate	Everyone + Rural SF more	\$9.00	\$1.6M	\$500K			
\$44.00 Urban Area Only	UGA parcels (117K ERUs)	\$14.00	\$1.6M	\$500K			
\$47.00 Non residential only	Biz, church, roads (92K ERUs)	\$19.00	\$1.6M	\$1M			
Lawsuit Obligation = \$3.6M							
Base + 1X Surcharge (2015)	Everyone	\$22.00	\$3.6M	\$1.3M			
Base + 2X Surcharge (2015-16)	Everyone	\$11.00	\$3.6M	\$650k (*2)			
Base + 5X Surcharge (2015-19)	Everyone	\$4.50	\$3.6M	\$250K (*5)			

All numbers are estimates; Everyone = 167,000 ERUs; Base dependent on permanent fee option

