



2017-18 BUDGET

Delivered to the Board of County Councilors

Public hearings week of Dec. 5, 2016

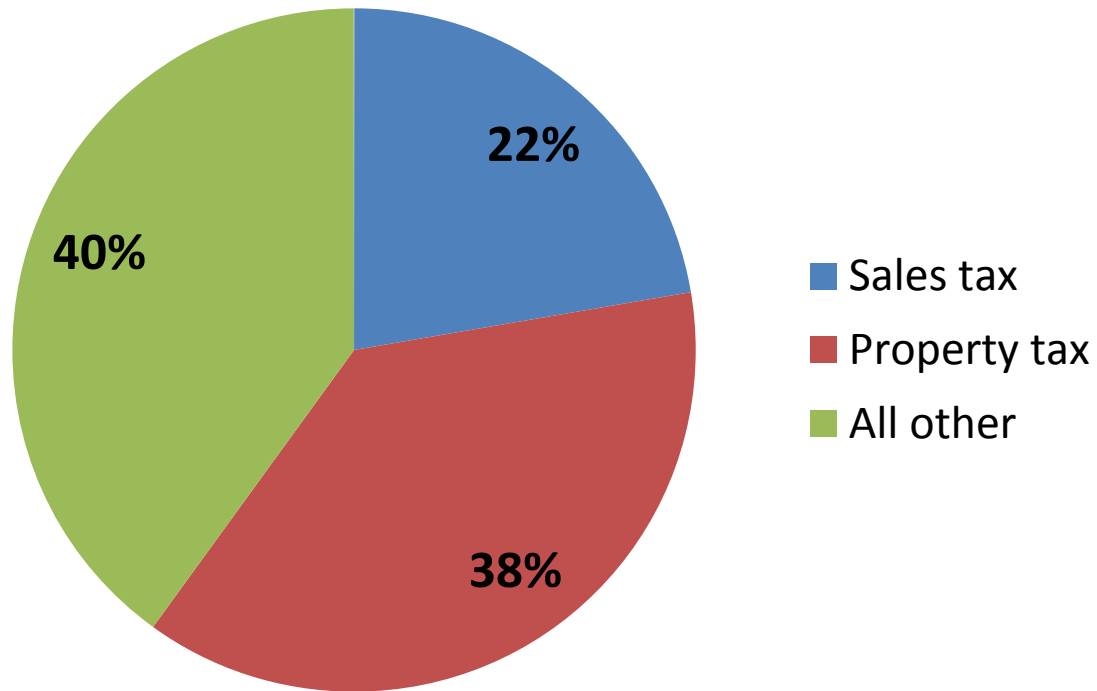
2017-18 GENERAL FUND CHALLENGES

- **Structural deficit:** Expense growth rate continues to exceed revenue growth rate.
- **Rising personnel costs:** Approximately two-thirds of General Fund expenses are personnel-related. Growth is driven by wage increases necessary to be competitive in the local market, medical employer contributions and state-mandated retirement rate increases.
- **Revenue challenges:** Although sales tax dollars linked to the economy show healthy growth, the forecast was lowered to reflect expected losses after Vancouver's planned 2018 annexation of the Vancouver Mall North area. Property tax revenue growth has been limited to new construction, and other departmental revenues have declined.

2017-18 GENERAL FUND SHORTFALL

- These combined factors caused a \$12.9 million General Fund shortfall to pay for baseline county services.
- In addition, the 2017-18 General Fund will lose \$3.3 million because the Vancouver Police Department is terminating its records management contract with the Sheriff's Office.
- The General Fund also is under pressure from demands related to aging infrastructure. The recommended budget identifies \$6.4 million in critical needs to continue current service levels.
- In sum, the total General Fund shortfall is \$22.6 million. The shortfall represents approximately 7 percent of General Fund expenses.

GENERAL FUND REVENUES 2017-2018 RECOMMENDED BUDGET



GENERAL FUND REVENUES (MILLIONS)

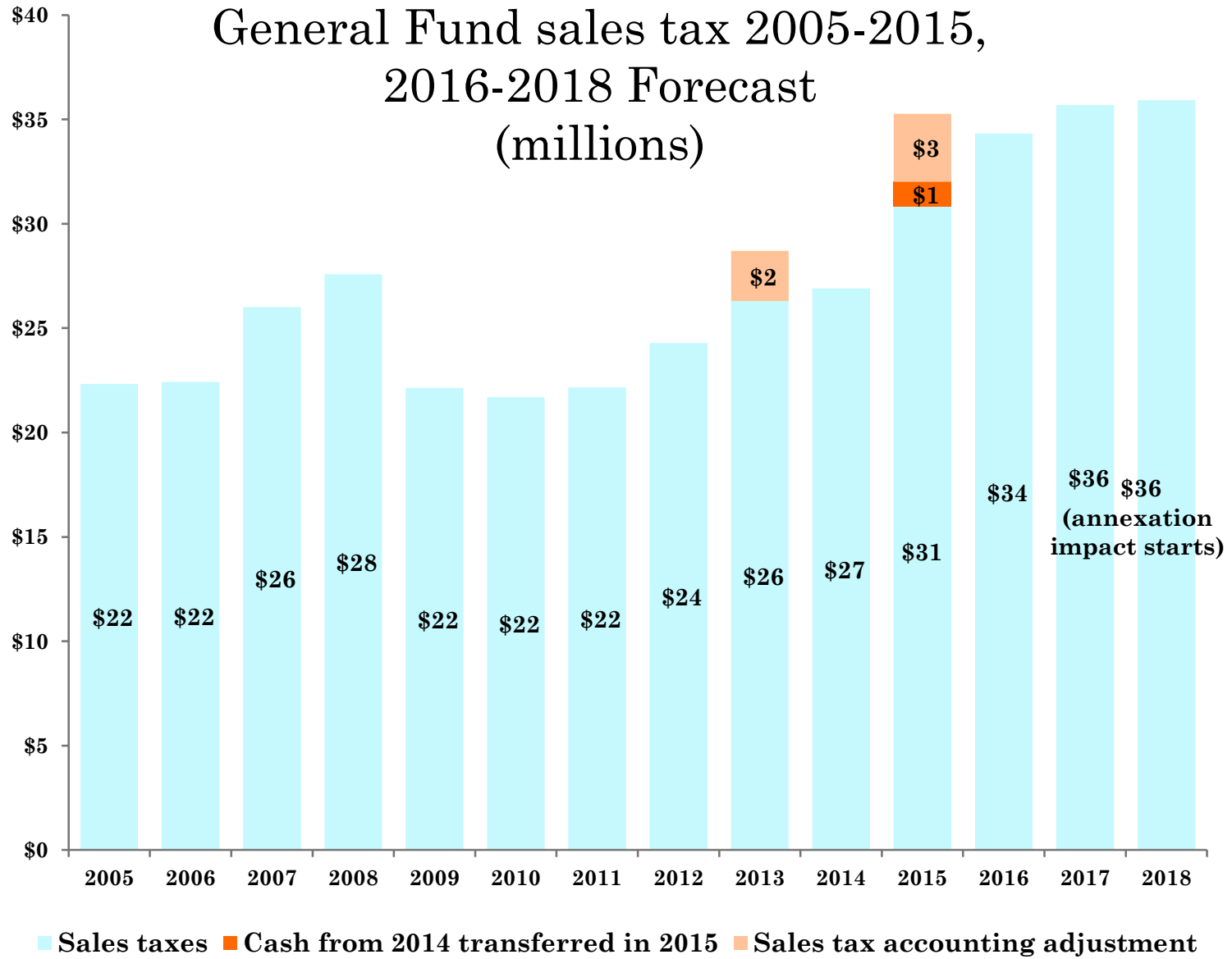
2005-2015 ACTUALS, 2016 BUDGET, 2017-18 RECOMMENDED BUDGET



REVENUES: SALES TAX

- Volatile and responsive to the economy; subject to “leakage” and major annexation losses.
- Grew at 10 percent annual rate in 2016; long-term growth is typically 3-4 percent per year. Additional sales tax revenue helped cover one-time infrastructure project costs and build reserves.
- Current forecast assumes 4 percent annual growth in 2017 and 2018; annexation impact will start in 2018 and county will lose taxable retail sales to Vancouver.

General Fund sales tax 2005-2015, 2016-2018 Forecast (millions)



GENERAL FUND SALES TAX FORECAST

BIENNIAL COMPARISON, IN MILLIONS

Type	2015-2016	2017-2018	Percent Change
Ongoing sales tax revenue	\$65.1	\$72.8	11.8%
Ongoing annexation impact (\$1.2 per year starting 2018)		-\$1.2	
One-time cash from 2014 transferred in 2015	\$1.2		
One time accounting adjustment	\$3.3		
Grand Total (budget)	\$69.6	\$71.6	2.9%

GENERAL FUND EXPENSES

HISTORY VS. RECOMMENDED 2017-18 BUDGET

- Growth in expenses is driven mostly by FTE-related costs comprised of wage increases and state-mandated retirement rate increases.

Biennial budget	Payroll costs	Biennial payroll increase	All other costs	Total	Biennial total increase	Operating FTE'S
2009-2010	\$ 181.9		\$ 95.6	\$ 277.5		1,124.8
2011-2012	\$ 185.7	2%	\$ 105.5	\$ 291.2	5%	1,064.7
2013-2014	\$ 192.5	4%	\$ 126.0	\$ 318.5	9%	1,061.7
2015-2016	\$ 203.9	6%	\$ 110.1	\$ 314.0	-1%	1,081.4
2017-2018	\$ 214.3	5%	\$ 106.9	\$ 321.1	2%	1,067.2

2017-18 NEW BUDGET REQUESTS: GENERAL FUND

BASED ON ORIGINAL DEPARTMENTAL SUBMISSIONS

- ❑ Departments submitted requests totaling \$11.3 million General Fund net resources. Packages were related to:
 - ❑ Maintaining service levels
 - ❑ Addressing aging infrastructure issues, mostly IT
 - ❑ Employee required training and learning.

2017-18 GENERAL FUND REDUCTION PACKAGES:

As requested, departments submitted reduction packages totaling \$30.7 million. Finance Team grouped reduction packages into three categories:

- ❑ **Tier 1:** minimal impact on services and operations; included in the recommended budget.
- ❑ **Tier 2:** moderate impact on services and operations.
- ❑ **Tier 3:** significant reductions in service levels.

2017-18 NEW BUDGET REQUESTS: HIGHLIGHTS FOR OTHER FUNDS

BASED ON ORIGINAL DEPARTMENTAL SUBMISSIONS

- ❑ Mental health sales tax: \$2.9 million.
- ❑ Real estate excise tax requests for one-time infrastructure projects: \$3.8 million.
- ❑ Campus Development Fund 1027 for one-time projects: \$1.7 million.
- ❑ Road Fund: \$8.4 million, most is budget authority needed to implement TIP.
- ❑ Community Development Fund: \$3.2 million.



**RECOMMENDED
2017-18 BUDGET**

GENERAL FUND RECOMMENDED INTERVENTIONS

- Led by county manager, the Finance Team evaluated potential General Fund options to mitigate the 2017-2018 shortfall. Members considered the following criteria:
 - Maintain appropriate level of reserves
 - Minimize impacts to services and citizens
 - Implement sustainable solutions
 - Address critical needs.

BUDGET INTERVENTIONS

- Organizational efficiencies
- Use of alternative funding sources
- Anticipating a reasonable amount of expense savings
- Responsible financing of critical projects
- Revenue options
- Selected reductions proposed by departments

RECOMMENDED GENERAL FUND BUDGET

- Balanced
- Minimal impacts to service delivery and citizens
- Preserves public safety as a high priority
- Maintains adequate reserves
- Addresses critical infrastructure needs
- Invests in updated technology
- Implements efficiency gains from consolidation of services, centralization and automation

GENERAL FUND: RECOMMENDED BUDGET

	2017-18 estimate
Estimated beginning fund balance (excludes \$417,881 dedicated CCSO funds)	\$ 24,886,574
Baseline revenues	\$ 311,634,145
Baseline expenses	\$ (324,520,669)
Required baseline adjustments	\$ (360,741)
CCSO-Vancouver records contract loss (SHR-09)	\$ (3,270,000)
Recommended one time new packages	\$ (3,713,990)
Recommended ongoing new packages	\$ (2,318,181)
Proposed budget interventions	\$ 21,405,775
Projected ending fund balance (minimum \$23 million per policy)	\$ 23,742,913

GENERAL FUND: RECOMMENDED BUDGET INTERVENTIONS CHANGE IN FUND BALANCE

Anticipated future savings (BGT-01)	\$ 2,000,000
0.953% property tax in 2017 + 1% in 2018 (BGT-02)	\$ 1,806,467
Centralize collections & retrieve supervision fees (BGT-03)	\$ 600,000
Reduce countywide fleet replacement & repair costs (BGT-05)	\$ 1,000,000
Eliminate development engineering subsidy (BGT-12)	\$ 540,000
Finance \$4 million 2015-16 projects(7 years) net of debt svc (BGT-06)	\$ 2,779,064
Finance \$3.5 million 2017-18 projects (7 years) net of debt svc (BGT-06)	\$ 2,431,634
Fund JDAI with mental health sales tax (BGT-07)	\$ 418,299
Use REET for facilities maintenance (GEN-13)	\$ 1,322,774
Parks parking fees (PWK-13)	\$ 336,000
Parks shelter reservation fees (PWK-38)	\$ 32,300
Reduction packages tier 1 (low impact)	\$ 6,047,102
Reduced Sheriff records workload equal to 50% of revenue loss (BGT-13)	\$ 1,316,000
Reductions: 1% HR, Assessor & Superior Court + 0.5% Sheriff (BGT-14)	\$ 776,135
Total proposed interventions	\$ 21,405,775

PUBLIC SAFETY

- Recommended budget funds current service levels for public safety:
 - \$750,000 for indigent defense caseloads
 - \$280,000 for Prosecuting Attorney Victim Assistance
 - \$166,000 for Sheriff's overtime
 - \$30,000 for Juvenile department furniture (one-time)

PUBLIC SAFETY

- Sheriff's budget:
 - Adopted 2015-2016: \$102.4 million
 - Current 2015-2016: \$108.9 million = 6.3 percent increase over adopted 2015-16 budget
 - Recommended 2017-2018: \$110.6 million = 1.6 percent increase over current budget, or 8 percent increase over the 2015-2016 adopted budget.

- Also, the following one-time Sheriff's Office projects are funded by real estate excise taxes:
 - Jail suicide prevention measures – \$822,850
 - Marine Patrol boathouse – \$535,000
 - Reception area security – \$200,000

FACILITIES INFRASTRUCTURE NEEDS

- New roofs on Public Service Center, Elections/Auto Licensing, Death Investigation Center, courthouse, Center for Community Health
- Security systems at courthouse and juvenile detention
- Electronic recording systems in Superior and District courts
- Majority of infrastructure requests funded with real estate excise tax funds

INVESTMENTS IN TECHNOLOGY

- Financial and human resources system replacement – approx. \$5.9 million
- Network security – \$850,000
- Public benefits from fully electronic operational efficiencies
- Furthers ability to centralize, consolidate and streamline services

ENHANCED SERVICES IN BEHAVIORAL HEALTH

- Efforts address growing community needs; funding comes from the mental health sales tax
- Meriwether Place: 30-unit housing complex for people with behavioral health issues and little or no housing – \$700,000
- Access to Recovery: Support services such as education and sober housing to help people maintain recovery – \$300,000

COMMUNITY DEVELOPMENT AND PUBLIC WORKS

- Community Development:
 - Staff added to meet increased workload
 - Funded within existing revenues
- Public Works
 - Funds six-year transportation improvement plan approved by the council Oct. 18, 2016
 - Improves road maintenance and safety in rural and urban areas
 - Regional park capital repairs – \$289,500 real estate excise tax dollars



PROPERTY TAX OPTIONS

PROPERTY TAX

- Property tax is stable, grows with new construction and the possible 1 percent annual increase approved by voters.
- In 2017, the allowed increase is 0.953 percent instead of 1 percent, due to the implicit price deflator factor. In addition, the council can opt to use “banked capacity.”
- Current baseline forecast includes growth from new construction at current levels.

PROPERTY TAX

The council must adopt a levy supporting the budget. Each year, the council considers the following property tax levies:

- General Fund, which includes three subordinate levies:
Veterans, Mental Health and Developmental Disabilities
- Road Fund
- Conservation Futures.

The Greater Clark Parks District (GCPD) levy is considered separately when the council convenes as the GCPD Board.

IMPACT ON GENERAL FUND OF FOREGONE 1% PROPERTY TAX INCREASES

Collection Year	Amount
2012	\$549,874
2013	\$1,110,638
2014	\$1,683,861
2015	\$2,302,097
2016	\$2,946,708
2017 (projected)	\$3,631,052
2018 (projected)	\$4,330,403
Total cumulative	\$16,554,631

PROPERTY TAX: GENERAL FUND

- A 0.953 percent increase over last year's levy in 2017, followed by 1 percent in 2018, would generate \$1.8 million in 2017-18; the two-year total impact is estimated at \$10.29 for a median priced home. This is included in the recommended budget (BGT-02).

OR

- A 0.953 percent increase over the highest lawful levy (aka using "banked capacity"), followed by 1 percent in 2018, would generate \$3.8 million in 2017-18. The two-year total impact is estimated at \$21.50 for a median priced home. This option is not included in recommended budget.

PROPERTY TAX: GENERAL FUND SUBORDINATE LEVIES

- The levy amount for mental health and developmental disabilities may be based on a flat rate of \$0.025 per \$1,000 of assessed value or the levy amount may be increased or reduced in the same proportion as compared with the prior year's certified county general levy.
- The Veterans standard minimum rate is \$0.01125 and the maximum is \$0.27 per \$1,000 of assessed value; rate can be below the minimum if there is sufficient fund balance in the Veterans Assistance Fund.
- A one-time correction is required for subordinate levies in 2016. These updates are necessary due to a correction in the fund balance amount reported for the Veterans Assistance Fund and in order to grant the statutory rate minimum.

MENTAL HEALTH AND DISABILITIES LEVIES

Collection year	Approach & amount per levy
2012	\$.0125 per thousand = \$466,938
2013	\$.0125 per thousand = \$445,908
2014	\$.0125 per thousand = \$487,710
2015	\$.0125 per thousand = \$541,036
2016 – needs correction	Actual certified = \$541,036

2016 correction options	2016 correction to be added to 2017 amount per levy
% change	+\$10,707
\$.0125 per thousand	+\$41,936

2017 options	2017 amount per levy (excludes 2016 correction)
% change	\$559,091
\$.0125 per thousand	\$653,651

VETERANS ASSISTANCE LEVY

Collection year	Approach & amount
2012	Same % change as GF = \$350,556
2013	Same % change as GF = \$354,065
2014	Same % change as GF = \$360,034
2015	\$.01125 per thousand = \$486,933
2016 – needs correction	Actual certified = \$486,933

2016 correction options	2016 correction to be added to 2017 amount
% change	Not applicable due to low fund balance
\$.01125 per thousand	+\$37,742

2017 options	2017 amount (excludes 2016 correction)
% change	Not applicable due to low fund balance
\$.01125 per thousand	\$588,287

PROPERTY TAX: ROAD FUND

- The Road Fund has not taken a one percent property tax increase since 2009 levy collection year.
- A 0.953 percent increase over last year's levy in 2017, followed by 1 percent in 2018, would generate \$1.1 million in 2017-18; the two-year total impact is estimated at \$14.44 for a median priced home.

PROPERTY TAX: CONSERVATION FUTURES

- The Conservation Futures levy has not taken a 1 percent property tax increase since 2009 collection year.
- A 0.953 percent increase over last year's levy in 2017, followed by 1 percent in 2018, would generate \$67,000 in 2017-18; the two-year total impact is estimated at \$0.54 for a median priced home.

PROPERTY TAX: PARKS

- The Greater Clark Parks District levy was initially set at \$0.27 per \$1,000 of assessed value. The district currently includes 57,617 properties.
- The levy was pro-rated in 2013 down to \$0.16 per \$1,000 of assessed value.
- The maximum that can be levied in 2017 generates a rate slightly below \$0.23 per \$1,000 of assessed value, which would translate to a two-year total estimated impact of \$12.61 for a median priced home. This option is included in the recommended budget.



**APPENDIX: RECOMMENDED
BUDGET DETAILED TABLES FOR
SELECTED MAJOR FUNDS**

GENERAL FUND RECOMMENDED REQUESTS

CHANGE IN FUND BALANCE

Department	Package Short description	Ongoing	One-time	2017-18 total
General Services	GEN-02 Indigent Defense inflationary increase for private investigators	\$ (39,500)		\$ (39,500)
General Services	GEN-05 Indigent Defense funding	\$ (750,000)		\$ (750,000)
General Services	GEN-10 Allocate General Services Director salary and benefits to other funds	\$ 108,174		\$ 108,174
GIS	GIS-01 Increase GIS budget capacity to offset rising software maintenance costs	\$ (40,000)		\$ (40,000)
Human Resources	HRS-01 Countywide Organizational Learning & Development Training Program	\$ (80,740)	\$ (62,000)	\$ (142,740)
Information Services	ITS-02 IT security funding for project position, training, and new hardware & software	\$ (100,000)	\$ (572,900)	\$ (672,900)
Information Services	ITS-06 Fully fund the one-time and ongoing costs of replacing the current ERP system	\$ (800,000)	\$ (3,041,843)	\$ (3,841,843)
Juvenile Department	JUV-02 Replace 1970's era office furniture for Juvenile Court		\$ (30,000)	\$ (30,000)
Prosecuting Attorney	PAT-02 Provide on-going general fund support for Victim Assistance, Fund # 1022	\$ (280,000)		\$ (280,000)
Public Works	PWK-22 Fund two John Deere Gator ATV's for Parks Ambassadors and maintenance crews	\$ (840)	\$ (16,800)	\$ (17,640)
Public Works	PWK-27 Fund two light-duty two wheel drive pick-up trucks for Vegetation Management	\$ (9,553)	\$ 9,553	\$ -
Risk Management	LOS-01 Increase General Liability budget to reflect projected expenses and rising insurance costs	\$ (149,622)		\$ (149,622)
Sheriff's Office	SHR-04 Fund jail suicide prevention measures	\$ (10,100)		\$ (10,100)
Sheriff's Office	SHR-12 Fund overtime cost of 2016-18 Corrections Guild contract	\$ (53,400)		\$ (53,400)
Sheriff's Office	SHR-13 Fund overtime cost of pending Deputy Guild contract	\$ (112,600)		\$ (112,600)
	Total	\$(2,318,181)	\$ (3,713,990)	\$ (6,032,171)

TIER 1 RECOMMENDED REDUCTION PACKAGES

CHANGE IN FUND BALANCE

Department	Ongoing	One-Time	FY 2017-18 Grand Total
Animal Control	\$ 359,210	\$ (52,878)	\$ 306,332
Auditor's Office	\$ 780,758	\$ -	\$ 780,758
Board of County Councilors	\$ 460,037	\$ -	\$ 460,037
Clerk's Office	\$ 20,861	\$ -	\$ 20,861
Code Enforcement	\$ 96,624	\$ -	\$ 96,624
Community Development	\$ 105,000	\$ -	\$ 105,000
Community Planning	\$ 81,196	\$ -	\$ 81,196
Community Services	\$ 172,957	\$ -	\$ 172,957
Corrections	\$ 516,040	\$ -	\$ 516,040
District Court	\$ 126,227	\$ -	\$ 126,227
Environmental Services	\$ 336,764	\$ -	\$ 336,764
Event Center	\$ 55,069	\$ -	\$ 55,069
Fire Marshal	\$ 55,000	\$ -	\$ 55,000
General Services	\$ 679,634	\$ -	\$ 679,634
Geographic Information Systems	\$ 627,246	\$ -	\$ 627,246
Information Services	\$ 672,632	\$ -	\$ 672,632
Public Health	\$ 548,793	\$ -	\$ 548,793
Public Works	\$ 182,323	\$ -	\$ 182,323
Treasurer's Office	\$ 223,609	\$ -	\$ 223,609
Total	\$ 6,099,980	\$ (52,878)	\$ 6,047,102

GENERAL FUND NOT RECOMMENDED REQUESTS CHANGE IN FUND BALANCE

Department	Package	Short description	Ongoing	One-time	2017-18 total
Board of County Councilors	BCC-03	Graphic design professional services	\$ (48,000)		\$ (48,000)
Clerk's Office	CLK-02	Purchase new equipment to support Tyler Case Management system		\$ (6,500)	\$ (6,500)
Community Services	COS-02	Increase in revenue and expenditures for Veterans Fund	\$ (236,936)		\$ (236,936)
Corrections	CRR-02	Community Corrections Case Management System automation and integration		\$ (250,000)	\$ (250,000)
Fire Marshal	FMO-01	Add two positions to expand Fire and Life Safety Inspection program	\$ (107,721)	\$ (57,756)	\$ (165,477)
Geographic Information Systems	GIS-02	Increase GIS Training budget	\$ (20,000)		\$ (20,000)
Information Services	ITS-01	Add 2 project positions to allow for IT knowledge transfer and succession planning		\$ (570,000)	\$ (570,000)
Information Services	ITS-07	Fund partial replacement of current ERP system through a phased approach	\$ (400,000)	\$ (1,432,359)	\$ (1,832,359)
Juvenile Department	JUV-01	Increase Juvenile Detention overtime budget by \$85,408	\$ (85,408)		\$ (85,408)
Juvenile Department	JUV-03	Add a Juvenile Department Finance Manager	\$ (205,717)		\$ (205,717)
Public Health	PBH-06	Increase General Fund support of WSU Extension to minimum recommended level	\$ (32,963)		\$ (32,963)
Public Works	PWK-19	Partially restore General Fund subsidy to support 12 parks currently funded by the MPD	\$ (148,500)		\$ (148,500)
Public Works	PWK-20	Convert one Parks Program Assistant project position to a regular, full-time position	\$ (68,693)		\$ (68,693)
Public Works	PWK-23	Fund new Parks Planner/Grants Specialist Position for the Parks Division	\$ (87,047)	\$ (1,900)	\$ (88,947)
Sheriff's Office	SHR-01	Fund study for the replacement of the Central Precinct		\$ (200,000)	\$ (200,000)
Sheriff's Office	SHR-06	Replace Transport Vehicle	\$ (30,000)	\$ (150,000)	\$ (180,000)
Sheriff's Office	SHR-11	Provide ongoing funding to replace protective ballistic equipment	\$ (275,000)		\$ (275,000)
		Total	\$ (1,745,985)	\$ (2,668,515)	\$ (4,414,500)

REET RECOMMENDED REQUESTS: CHANGE IN FUND BALANCE

Department	Package	Short description	One-time
General Services	GEN-13	Allocate REET I and REET II for facilities maintenance one-time	\$ (1,835,226)
Budget Office	BGT-11	Change Public Services Building debt funding to REET II instead of REET I	\$ -
District Court	DST-01	District Court JAVS Upgrades	\$ (321,706)
General Services	GEN-07	Multiple building roof replacements	\$ (859,635)
General Services	GEN-08	Juvenile Detention Center security system replacement	\$ (444,756)
General Services	GEN-09	Courthouse security system replacement	\$ (263,400)
Public Works	PWK-21	Request Real Estate Excise Tax (REET) for regional parks capital repairs & ADA improvements	\$ (289,500)
Public Works	PWK-37	Fund remodel and updates to Building F at the 78th Street Operations Center	\$ (11,751)
Sheriff's Office	SHR-02	Replace marine patrol boathouse	\$ (535,000)
Sheriff's Office	SHR-04	Fund jail suicide prevention measures	\$ (822,850)
Sheriff's Office	SHR-10	Install bullet resistant products to secure the Sheriff's Office reception desk area	\$ (200,000)
Superior Court	SUP-03	Replace electronic court reporting system for Superior Court	\$ (387,000)
2017-18 total			\$(5,970,824)

MENTAL HEALTH SALES TAX FUND RECOMMENDED REQUESTS: CHANGE IN FUND BALANCE

Department	Package Short description	Ongoing	One-time	2017-18 total
Budget Office	BGT-07 Move JDAI expenses to mental health sales tax fund	\$ (418,299)		\$ (418,299)
Corrections	CRR-01 Move existing budget from Community Corrections to District Court	\$ -		\$ -
Community Services	COS-07 Carryover unspent Mental Health Sales Tax Funds		\$ (700,000)	\$ (700,000)
Community Services	COS-09 Behavioral Health Client Recovery Support Services (Priority #2)		\$ (300,000)	\$ (300,000)
Community Services	COS-11 Behavioral Health Client Housing and Recovery Support Services (Priority#1)		\$ (700,000)	\$ (700,000)
General Services	GEN-01 Indigent Defense cost increase for Family Treatment Court for Parents	\$ (51,500)		\$ (51,500)
Risk Management	LOS-01 Increase General Liability budget to reflect projected expenses and rising insurance costs	\$ (1,676)		\$ (1,676)
Superior Court	SUP-01 Increase training and education budget for Specialty Court professionals	\$ (16,000)		\$ (16,000)
Budget Office	BGT-08 Update indirect central service costs	\$ (56,580)		\$ (56,580)
Budget Office	BGT-10 Required baseline adjustments (for changes that occurred after baseline creation)	\$ (256,136)		\$ (256,136)
	Total	\$ (800,191)	\$ (1,700,000)	\$ (2,500,191)

ROAD FUND RECOMMENDED REQUESTS: CHANGE IN FUND BALANCE

Department	Package	Short description	Ongoing	One-time	2017-18 total
Budget Office	BGT-12	Eliminate subsidy to development engineering	\$ (540,000)		\$ (540,000)
General Services	GEN-12	Transfer major maintenance budget to Public Works		\$ 35,891	\$ 35,891
Public Works	PWK-01	Request budget authority for utility reimbursables on county road projects		\$ -	\$ -
Information Services	ITS-02	IT security funding for project position, training, and new hardware & software		\$ (89,930)	\$ (89,930)
Information Services	ITS-06	Fully fund the one-time and ongoing costs of replacing the current ERP system		\$ (597,168)	\$ (597,168)
Public Works	PWK-02	Request budget authority to implement the Transportation Improvement Program (TIP)		\$ (7,616,600)	\$ (7,616,600)
Public Works	PWK-03	Fund the remaining 13 months of 18 month Planning Technician I project position		\$ (75,561)	\$ (75,561)
Public Works	PWK-04	Add 4 Highway Maintenance Workers and 2 Highway Maintenance Specialists	\$ (740,444)		\$ (740,444)
Public Works	PWK-05	Purchase of additional mechanical sweeper for the Specialty Services drainage crew	\$ (86,272)	\$ (225,000)	\$ (311,272)
Public Works	PWK-06	Fund purchase of additional roadside mower	\$ (29,568)	\$ (150,000)	\$ (179,568)
Public Works	PWK-40	Adjust budget for Park Impact Fee districts		\$ 307,000	\$ 307,000
Public Works	PWK-41	Adjust budget capacity for Traffic Impact Fees	\$ (84,000)	\$ 1,430,464	\$ 1,346,464
Public Works	PWK-44	Fund two 1 ½ Ton extended cab utility dump trucks for new staff	\$ (18,000)	\$ (160,000)	\$ (178,000)
Risk Management	LOS-01	Increase General Liability budget to reflect projected expenses and rising insurance costs	\$ (34,099)		\$ (34,099)
Environmental Services	ENV-90	Eliminate Department of Environmental Services (DES) and consolidate functions	\$ (1,273,035)		\$ (1,273,035)
Geographic Information Systems	GIS-90	Charge users appropriately for ongoing GIS maintenance and operations costs	\$ (446,704)		\$ (446,704)
Public Works	PWK-90	Reduce General Fund subsidy for Development Engineering	\$ -		\$ -
Budget Office	BGT-08	Update indirect central service costs	\$ (70,313)		\$ (70,313)
General Services	GEN-16	Fund remaining costs for the Council approved imaging software replacement	\$ (4,668)	\$ (7,504)	\$ (12,172)
Information Services	ITS-03	Fund remaining portion the FMS Replacement Project Phase I - investigation & planning		\$ (25,090)	\$ (25,090)
Total			\$ (3,327,103)	\$ (7,173,498)	\$ (10,500,601)

COMMUNITY DEVELOPMENT RECOMMENDED REQUESTS

Department	Package	Short description	Ongoing	One-time	2017-18 total
Community Development	COM-01	Increase Planner II Position from 0.75 FTE to 1 FTE in the Land Use	\$ (38,156)		\$ (38,156)
Community Development	COM-02	Add permanent Planner III position in the Land Use	\$ (200,897)		\$ (200,897)
Community Development	COM-03	Add permanent Building Inspector position	\$ (173,919)	\$ (27,600)	\$ (201,519)
Community Development	COM-05	Add Natural Resources Specialist I position	\$ (141,905)		\$ (141,905)
Community Development	COM-06	Add DISC II position	\$ (187,956)		\$ (187,956)
Information Services	ITS-02	IT security funding for project position, training, and new hardware & software		\$ (44,965)	\$ (44,965)
Information Services	ITS-06	Fully fund the one-time and ongoing costs of replacing the current ERP system		\$ (235,034)	\$ (235,034)
Public Works	PWK-34	Add Natural Resource Specialist project position		\$ (26,237)	\$ (26,237)
Risk Management	LOS-01	Increase General Liability budget to reflect projected expenses and rising insurance costs	\$ (7,132)		\$ (7,132)
Code Enforcement	COD-90	Switch eligible Code Enforcement expenses to Community Development Fund 1011	\$ (96,624)		\$ (96,624)
Community Development	COM-90	Reduce General Fund subsidy to land use by \$105,000 or 10%	\$ (105,000)		\$ (105,000)
Environmental Services	ENV-90	Eliminate Department of Environmental Services (DES) and consolidate functions	\$ 1		\$ 1
Budget Office	BGT-08	Update indirect central service costs	\$ (299,411)		\$ (299,411)
Budget Office	BGT-10	Required baseline adjustments (for changes that occurred after baseline creation)	\$ (1,176,094)	\$ -	\$ (1,176,094)
General Services	GEN-16	Fund remaining costs for the Council approved imaging software replacement	\$ (10,839)	\$ (19,508)	\$ (30,347)
Information Services	ITS-03	Fund remaining portion the FMS Replacement Project Phase I - investigation & planning		\$ (9,874)	\$ (9,874)
		Total	\$ (2,437,932)	\$ (363,218)	\$ (2,801,150)