



Capital Improvement Plan (CIP) Work Session

Presentation to the Clark County Board of County Councilors | August 23, 2017

Work Session Goals

- Discuss current gaps in capital facilities planning.
- Present plan to conduct an assessment of County owned facilities, assets and maintenance needs.
- Discuss upcoming budget readopt request to fund the full assessment.



Good examples of asset management

When the Luke Jensen Sports Park was built in 2011-12, it was known that the artificial turf would only last 10 years. Funds were set aside in reserves so that in 2021-22 Public Works will be able to fully replace all the turf.



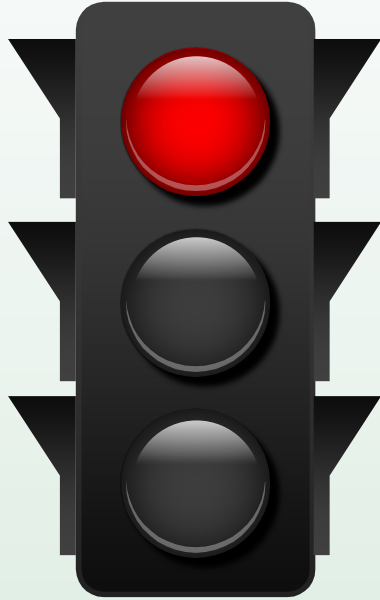
The replacement of the following is funded through regular contributions from end users:

- Computers
- Servers and storage space
- Vehicles



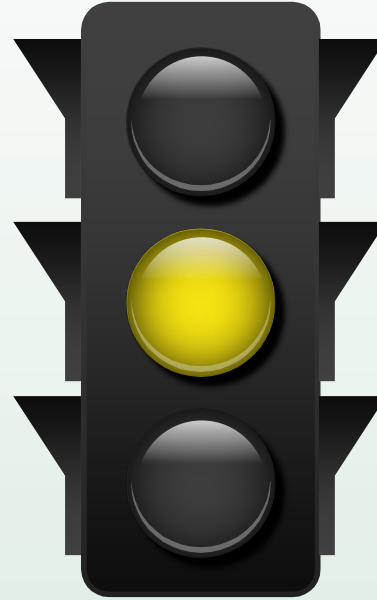
County's Current State

Capital Facilities Planning



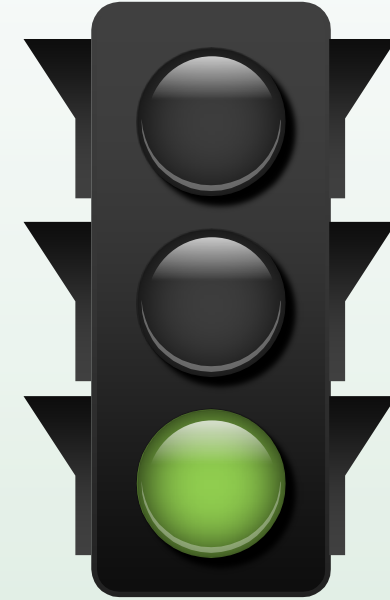
There is no comprehensive facilities plan to address costs for new infrastructure, repairs, replacement or other major maintenance.

Technology Infrastructure Plan



Information Technology Advisory Board reviews and evaluates projects in order to prioritize and link recommendations to the budget process.

Transportation Improvement (TIP)



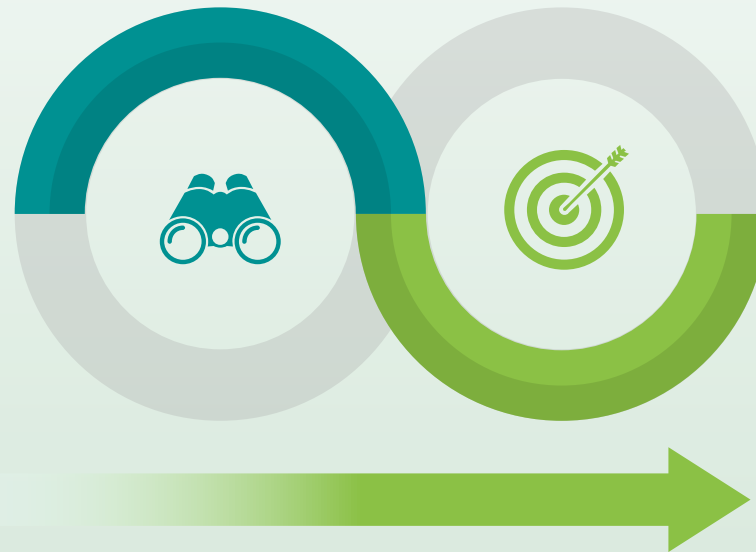
Public Works completes a Transportation Improvement Plan that prioritizes and funds a six year timeline of projects.

The Gap in our Current State

At this time, Clark County does not have a comprehensive CIP and this creates a gap in the County's ability to make data-driven decisions for new funding requests.

Where We Are

Capital Planning is managed reactively
instead of proactively



Where We Need to Be

- 20-yr Master Plan
- 6-yr Funding Plan
- Established Policies
- Coordination with Budget Process

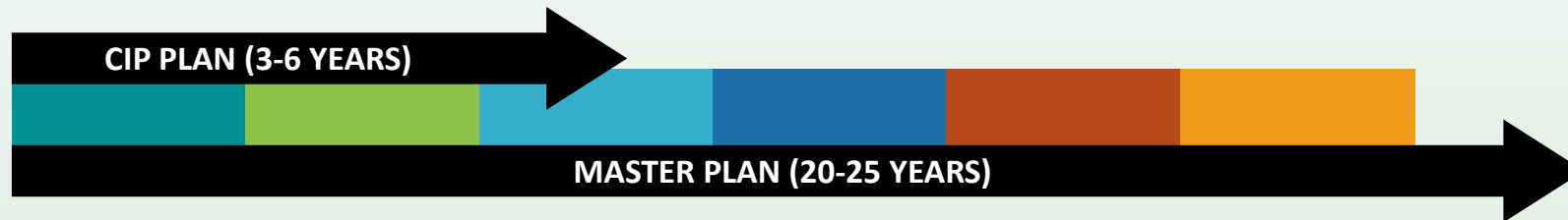
A sample of current 'major' needs



- Law & Justice facilities
- Parking and sidewalks
- 78th and 149th Street complexes
- ADA and seismic issues
- Event Center/Fairgrounds Master Plan
- Chelatchie Railroad
- General Fund Regional Parks
- Leases up for renewal or expiration
- Currently many of our facilities are outdated and lack sufficient funding and therefore may not be fully up to code.

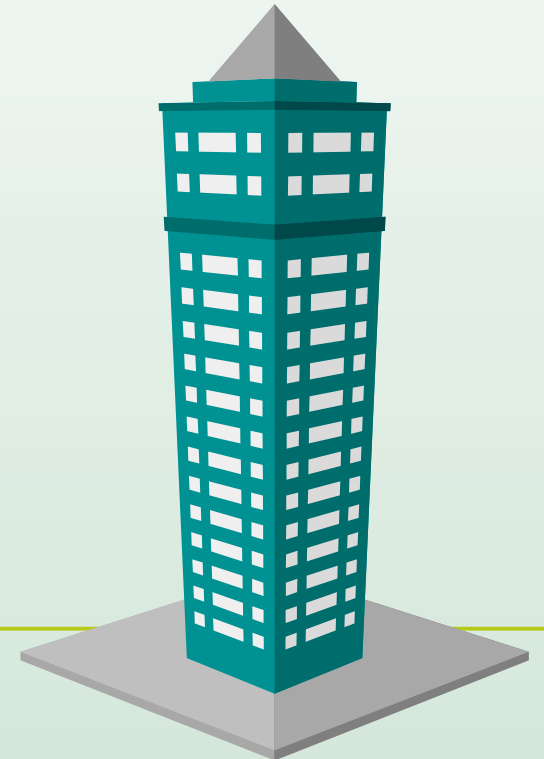
GFOA Best Practice

- In order to address this gap, the Government Finance Officers Association (GFOA) recommends that local governments prepare and adopt a comprehensive multi-year capital plan for effective management of capital assets.



Benefits

- **Maximizes services to citizens and the use of taxpayers dollars:**
 - Community priorities are met by planning for high priority projects first
 - Cost savings occur through careful evaluation, planning and timing of projects
 - The life of current assets can be extended
 - Citizen input can be assessed, allowing for community support
 - Economic development opportunities
- **Ensures financial stability:**
 - All capital needs are addressed as a whole
 - Fiscal capacity is assessed comprehensively
 - Debt issuance is planned for carefully
 - Impacts on reserves and operating budgets are well understood
 - Increased eligibility for state and federal grants



Planning Steps



Challenges

- Cost for assessment is estimated at \$1M. Only \$200K allocated. Additional funding request will be submitted in the readopt to fully fund the project.
- Time-consuming process: full assessment can take 1-2 years including RFP release.
- Once results are available and liabilities are known, establishing funding models and committing funding will be challenging.
- While the full assessment is time taking, there are shorter term priorities that still need to be addressed.

Next Steps

- Begin Request for Proposal (RFP) to conduct a phased / preliminary assessment of County owned facilities, assets and maintenance needs. Phase I of the project would need to be narrowly focused using the \$200,000 allocation from 2017 Spring Supplemental.
- Additional funding will be requested in the budget readopt of December 2017 to complete the full assessment.



CIP Project Team

Executive Sponsor: County Manager

Stakeholders: Finance Team, Budget Office, General Services/Facilities, Public Works, Law & Justice

Core Work Team:

● **Michelle Schuster**
General Services/Facilities

● **Ric Bishop**
Law & Justice

● **Heath Henderson**
Public Works

● **Sara Lowe**
Treasurer's Office

● **Adriana Prata**
Budget Office

