

2025 Annual Budget

Clark County Council Work Session Presentation

Wednesday, November 13, 2024 @ 9:00am

Contact Information:

Kathleen Otto, County Manager, (564) 397-2458, kathleen.otto@clark.wa.gov Emily M. Zwetzig, Budget Director, (564) 397-6097, emily.zwetzig@clark.wa.gov

Agenda

Annual Budget Process Summary and Challenges Recommendations Property Tax Levies Council Feedback & Questions Next Steps

Work Session Agenda

2025 Annual Budget Work Session

Annual Budget Process



Clark County Budget Roles & Responsibilities

- Clark County Council
- County Manager
- Finance Team
- Departments and Elected Officials
- Budget Office
- Advisory Boards & Committees



Budgeting in Clark County

Traditional Budget Approach

Principles of transparency, communication, and collaboration to optimize resource allocation.

Baseline Method

Starts with the current annual budget and applies some adjustments.

New Requests

Items not included in baseline must be submitted by departments and offices through Change Requests.

Timeline

Clark County adopts an annual budget in compliance with RCW 36.40.

Submissions Publis	hed	Recommendations			Public Hearing						
All Change Requests annual budget a Published by the Bu Office	re	County Manager's Recommendations Published		nty Manager & Budg Office present commendations to Council		Council Adoption of Annua Budget					
October 7, 2024	4	November 5, 2024	N	ovember 13, 2024	De	cember 2 & 3, 20	124				
		2025 Annual	Budget Wor	rk Session							

6

Summary

2025 County Manager Considerations

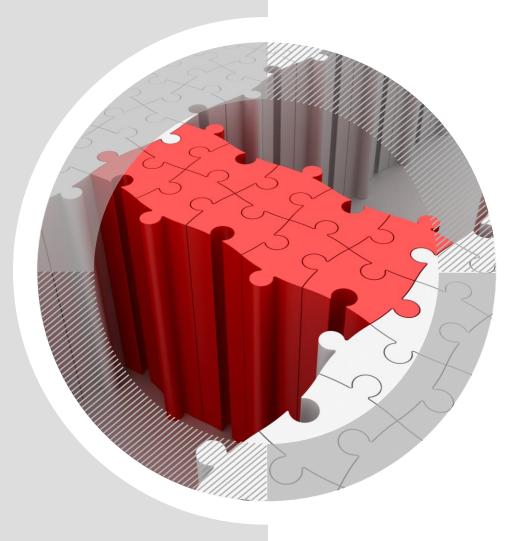
The recommendations presented for the 2025 annual budget address urgent and immediate needs. They do not address many areas where funding will be needed in future years.

The following considerations were taken into consideration:

- continued pressure on many of the county's major funds
- understanding impacts from increased demand for services, new mandates, rising costs for aging technology, infrastructure replacement, major maintenance, and other goods and services
- feasible options
- maintaining appropriate reserves
- minimizing impacts to services and residents
- addressing critical needs and liabilities

2025 County Manager Recommendations Overview

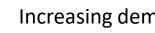
- Preservation of General Fund reserves per county policy
- Recommendations for County Property Tax Levy Options to include:
 - General Fund 1% to generate approximately \$781,943 in additional revenue
 - Road Fund 1% to generate approximately \$499,589 in additional revenue
 - Conservation Futures 1% to approximately \$28,793 in additional revenue
 - Conservation Futures Banked Capacity* to generate approximately \$413,830 in additional revenue
 - MPD/Parks 1% to generate approximately \$42,162 in additional revenue
 - MPD/Parks Banked Capacity* to generate approximately \$35,924 in additional revenue
- Increase sales tax revenue forecasts by 4.2%
- \$3.3 million in Planning and Code (Building) Fund expense requests
- \$3.0 million in Real Estate Excise Tax (REET 1) expense requests
- \$13.58 million Mental Health Sales Tax Fund expense requests
- \$7.39 million in American Rescue Plan Act (ARPA) expense requests
- \$488,883 in Public Safety Sales Tax Fund expense requests
- \$6.79 million in Road Fund expense requests



Current and Continuing Challenges



Revenues not keeping pace with rising cost

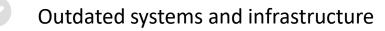


Increasing demand for services



Capital Project needs

Law and Justice funding needs



Addressing the Challenge

- Exploring cost-saving measures and operational efficiencies.
- Evaluating new potential revenue sources.
- Engaging Council, stakeholders and community for collaborative solutions.
- Commitment to fiscal responsibility while sustaining critical services.





New Position Requests

- Over 100 new positions were requested
- Structural deficit in the General Fund and pressures on other major funds
- Position Recommendations:
 - Advisory group recommendations (e.g. MHSTAB)
 - Identified revenue source (e.g. grants)
 - Extend existing project positions for two years
- Next Steps to address these needs for future years:
 - Employee Matrix and Forecasting Project (Human Resources and Finance Team)
 - Baker Tilly Project Phase 2 (Human Resources)

Law and Justice Funding Requests

- Public Safety is a top priority.
- Ensuring the law and justice system is successful requires a collaborative and strategic approach with multiple departments and offices.
- Currently reviewing revenue options for Councils consideration.
- Special Budget Supplemental Public Hearing.

Examples of Requests:

- Sheriff's Office Staffing (Deputies, Support Staff)
- Sheriff's Office Building
- o Superior Court Staffing (Commissioner, Judicial Assistant)
- Clerk's Office Staffing (Court Records Manager, Court Assistants)
- Jail Services Staffing (Booking, Records)

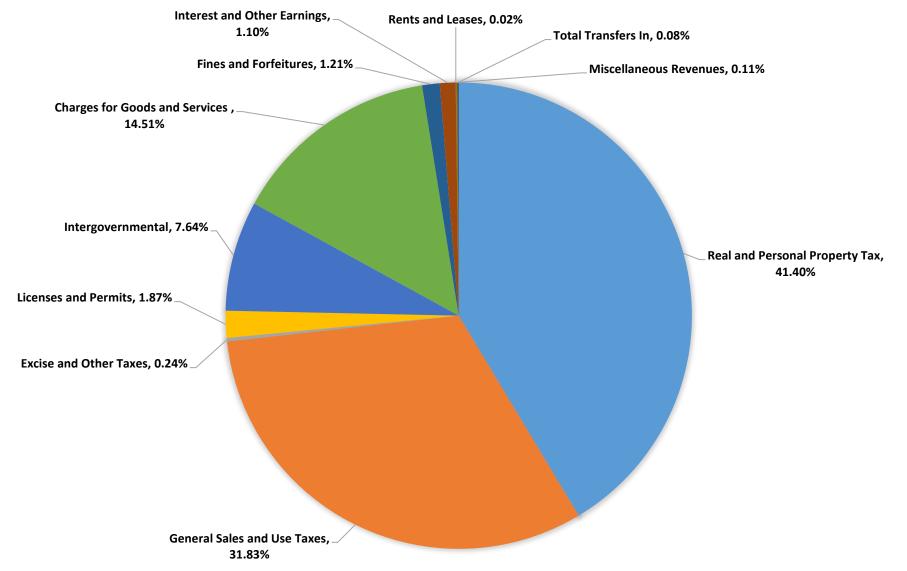
General Fund Forecast



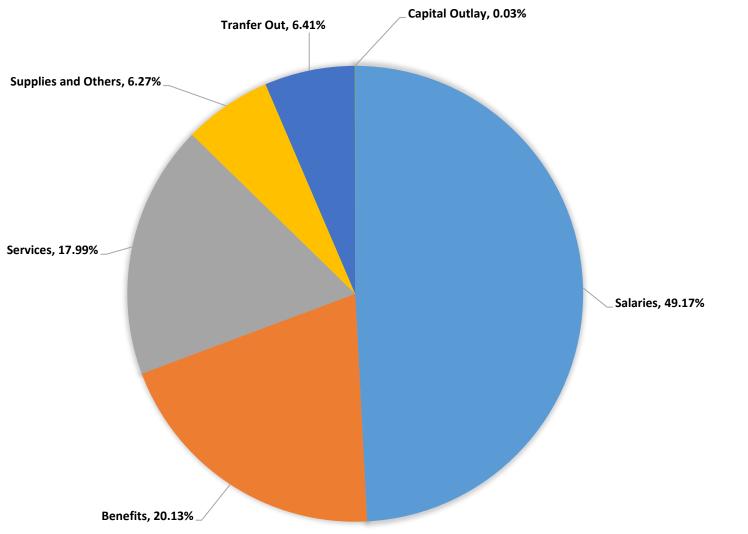
General Fund Forecast Overview

- Over two-thirds of the county's General Fund expenses are personnel-related (e.g., salaries and benefits).
- Expenses are continuing to grow.
- General Fund 6-year forecast continues to face the ongoing challenge of a structural deficit.
- Requests submitted for new General Fund dollars far outweigh the anticipated revenue capacity to offset them.

2025 General Fund Baseline Operating Budget Revenue Categories



2025 General Fund Baseline Operating Budget Expense Categories



2025 General Fund Budget Forecast Assumptions

	2025	2025		2026		2027			2029	2030	
OPERATING BUDGET											
3111000 - Real and Personal Property Tax	\$ 82,259,570	\$	84,202,739	\$	86,194,487	\$	88,236,028	\$	90,328,608	\$ 92,473,503	2.5%
3131100 - General Sales and Use Taxes	\$ 64,393,572	\$	67,098,102	\$	69,916,223	\$	72,852,704	\$	75,912,517	\$ 79,100,843	4.2%
Excise and Other Taxes	\$ 517,546	\$	517,546	\$	517,546	\$	517,546	\$	517,546	\$ 517,546	0.0%
Licenses and Permits	\$ 3,621,571	\$	3,621,571	\$	3,621,571	\$	3,621,571	\$	3,621,571	\$ 3,621,571	0.0%
Intergovernmental	\$ 14,244,800	\$	14,244,800	\$	14,244,800	\$	14,244,800	\$	14,244,800	\$ 14,244,800	0.0%
Charges for Goods and Services	\$ 28,152,559	\$	28,152,559	\$	28,152,559	\$	28,152,559	\$	28,152,559	\$ 28,152,559	0.0%
Fines and Forfeitures	\$ 2,356,782	\$	2,356,782	\$	2,356,782	\$	2,356,782	\$	2,356,782	\$ 2,356,782	0.0%
3610000 - Interest and Other Earnings	\$ 2,126,058	\$	2,126,058	\$	2,126,058	\$	2,126,058	\$	2,126,058	\$ 2,126,058	0.0%
3620000 - Rents and Leases	\$ 35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$ 35,000	0.0%
3690000 - Miscellaneous Revenues	\$ 207,339	\$	207,339	\$	207,339	\$	207,339	\$	207,339	\$ 207,339	0.0%
Total Transfers In	\$ 164,750	\$	164,750	\$	164,750	\$	164,750	\$	164,750	\$ 164,750	0.0%
Total Operating Revenue	\$ 198,079,547	\$	202,727,246	\$	207,537,114	\$	212,515,137	\$	217,667,531	\$ 223,000,751	
Total Salaries	\$ (106,206,053)	\$	(109,245,691)	\$	(112,376,519)	\$	(115,601,272)	\$	(118,922,767)	\$ (122,343,907)	3.0 %
Total Benefits	\$ (43,359,511)	\$	(45,161,906)	\$	(47,049,150)	\$	(49,025,327)	\$	(51,094,723)	\$ (53,261,829)	5.0 %
Total Services	\$ (38,509,910)	\$	(39,280,108)	\$	(40,065,710)	\$	(40,867,025)	\$	(41,684,365)	\$ (42,518,052)	2.0 %
Total Supplies and Other	\$ (12,245,164)	\$	(12,490,067)	\$	(12,739,869)	\$	(12,994,666)	\$	(13,254,559)	\$ (13,519,651)	2.0 %
Total Transfers Out	\$ (7,961,161)	\$	(7,961,161)	\$	(7,961,161)	\$	(7,961,161)	\$	(7,961,161)	\$ (7,961,161)	0.0%
5600000 - Capital Outlay	\$ (50,000)	\$	(50,000) \$	\$	(50,000)	\$	(50,000)	\$	(50,000)	\$ (50,000)	0.0%
Total Operating Expense	\$ (208,331,799)	\$	(214,188,934)	\$	(220,242,409)	\$	(226,499,451)	\$	(232,967,575)	\$ (239,654,599)	

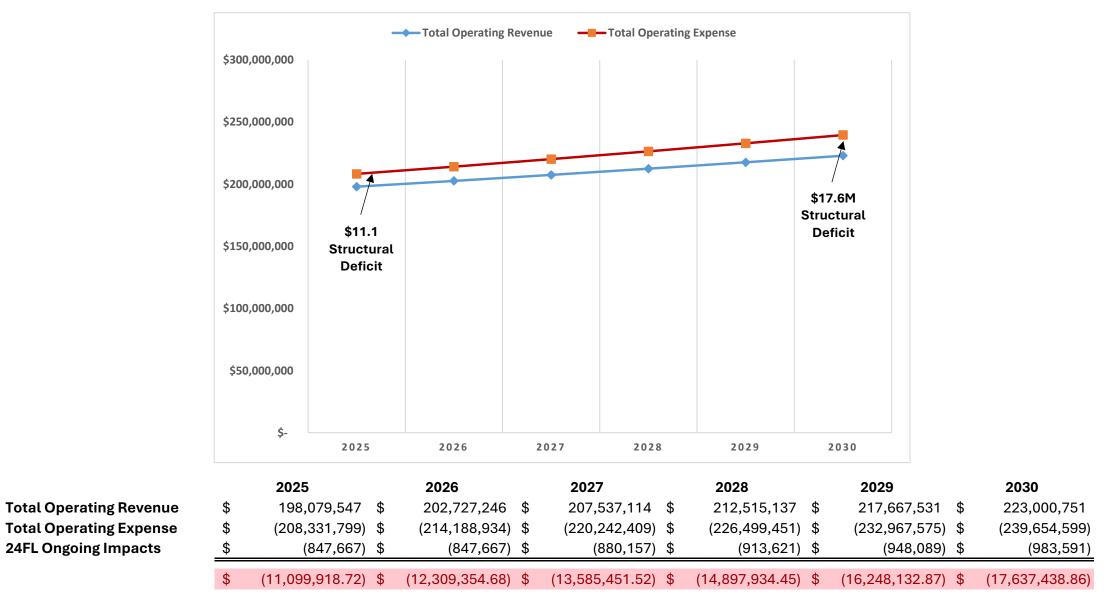
General Fund Forecast

without County Manager recommendations

	2024	2025	2026	2027	2028		2029	2030
Beginning Fund Balance	\$ 101,420,628 \$	60,164,376	\$ 49,003,270	\$ 36,693,914 \$	23,108,463	\$	8,210,529	\$ (8,037,604)
Total Operating Revenue	\$ 194,125,363 \$	198,079,547	\$ 202,727,246	\$ 207,537,114 \$	212,515,137	\$	217,667,531	\$ 223,000,751
Total Operating Expense	\$ (202,175,690) \$	(208,331,799)	\$ (214,188,934)	\$ (220,242,409) \$	(226,499,451)\$	(232,967,575)	\$ (239,654,599)
Total Capital Budget	\$ (29,611,411) \$	-	\$ -	\$ - \$	-	\$	-	\$ -
2024 Budget Forecast Modifiers								
Assigned Fund Balance: ARPA Revenue Recovery Projects	\$ (23,000,000) \$	-	\$ -	\$ - \$	-	\$	-	\$ -
2024 Fall Budget Supplemental Net Impacts	\$ 19,405,486 \$	(908,854)	\$ (847,667)	\$ (880,157) \$	(913,621)\$	(948,089)	\$ (983,591)
Total Budget Forecast Modifiers	\$ (3,594,514) \$	(908,854)	\$ (847,667)	\$ (880,157) \$	(913,621)\$	(948,089)	\$ (983,591)
Projected Ending Fund Balance	\$ 60,164,376 \$	49,003,270	\$ 36,693,914	\$ 23,108,463 \$	8,210,529	\$	(8,037,604)	\$ (25,675,043)
Assigned Fund Balance: Compensated Absences	\$ (2,800,000) \$	(2,800,000)	\$ (2,800,000)	\$ (2,800,000) \$	(2,800,000) \$	(2,800,000)	\$ (2,800,000)
Assigned Fund Balance: Non-Spendable Encumbered Invoice	\$ (1,700,000) \$	(1,700,000)	\$ (1,700,000)	\$ (1,700,000) \$	(1,700,000) \$	(1,700,000)	\$ (1,700,000)
Minimum Fund Balance Per Policy	\$ (32,900,000) \$	(33,901,782)	\$ (33,906,484)	\$ (33,906,484) \$	(33,906,484) \$	(33,906,484)	\$ (33,906,484)
Projected Fund Balance Available for Budget Requests	\$ 22,764,376 \$	10,601,488	\$ (1,712,569)	\$ (15,298,021) \$	(30,195,955) \$	(46,444,088)	\$ (64,081,527)

****Forecast**** This data is subject to change as new information is received or if forecasted assumptions change.

General Fund Operating Budget Structural Deficit



****Forecast**** This data is subject to change as new information is received or if forecasted assumptions change.

County Manager Recommendations

Specific details for all recommended requests can be found in the *Exhibit B: Change Request Narratives by Fund Report* included with the 2025 Annual Budget Reports posted on the County's website.

https://clark.wa.gov/budget/2025-budget



County Manager Recommendations

The Budget Office received a total of 300 Change Requests from Departments and Elected Officials. 263 of these requests are being recommended to the Council for consideration.



General Fund Recommendations



General Fund Recommendations

Including 1% Levy Increase

	2024		2025	2026		2027		2028	2029		2030
Beginning Fund Balance	\$ 101,420,628	\$	60,164,376	\$	43,098,673 \$	29,539,813	\$	15,354,147	\$ (221,287) \$	5	(17,225,149)
Total Operating Revenue	\$ 194,125,363	\$	198,079,547	\$	202,727,246 \$	207,537,114	\$	212,515,137	\$ 217,667,531 \$	\$	223,000,751
Total Operating Expense	\$ (202,175,690)	\$	(208,331,799)	\$	(214,188,934) \$	(220,242,409)	\$	(226,499,451)	\$ (232,967,575) \$	\$	(239,654,599)
Total Capital Budget *	\$ (29,611,411)	\$	-	\$	- \$	-	\$	-	\$ - \$	\$	-
2025 Budget Forecast Modifiers											
Assigned Fund Balance: ARPA Revenue Recovery Projects	\$ (23,000,000)	\$	-	\$	- \$	-	\$	-	\$ - \$	\$	-
2026-2030 Estimated Additional Wage Impacts	\$ -	\$	-	\$	(1,082,979) \$	(1,115,468)	\$	(1,148,933)	\$ (1,183,400) \$	\$	(1,218,902)
2024 Fall Budget Supplemental Net Impacts	\$ 19.405.486	\$	-	\$	- \$	_	\$	_	\$ - \$	5	-
2025 Annual Budget Net Impacts	\$ -	\$	(6,813,451)	\$	(1,014,193) \$	(364,903)	\$	(442,188)	\$ (520,418) \$	\$	(582,059)
Operating Budget Impacts	\$ -	\$	(3,045,839)	\$	(1,014,193) \$	(364,903)	\$	(442,188)	\$ (520,418) \$	\$	(582,059)
General Fund 2025 1% Increase	\$ -	\$	781,943	\$	781,943 \$	781,943	\$	781,943	\$ 781,943 \$	\$	781,943
All Other Operating Impacts	\$ -	\$	(3,827,782)	\$	(1,796,136) \$	(1,146,846)	\$	(1,224,131)	\$ (1,302,361) \$	\$	(1,364,002)
Capital Budget Impacts**	\$ -	\$	(3,767,612)	\$	- \$	-	\$	-	\$ - \$	\$	
Total Budget Forecast Modifiers	\$ (3,594,514)	\$	(6,813,451)	\$	(2,097,172) \$	(1,480,371)	\$	(1,591,121)	\$ (1,703,818) \$	\$	(1,800,961)
Projected Ending Fund Balance	\$ 60,164,376	\$	43,098,673	\$	29,539,813 \$	15,354,147	\$	(221,287)	\$ (17,225,149) \$	\$	(35,679,959)
Assigned Fund Balance: Compensated Absences	\$ (2,800,000)	\$	(2,800,000)	\$	(2,800,000) \$	(2,800,000)	\$	(2,800,000)	\$ (2,800,000) \$	\$	(2,800,000)
Assigned Fund Balance: Non-Spendable Encumbered Invoices	\$ (1,700,000)	\$	(1,700,000)	\$	(1,700,000) \$	(1,700,000)	\$	(1,700,000)	\$ (1,700,000) \$	\$	(1,700,000)
Minimum Fund Balance Per Policy	\$ (32,900,000)	\$	(33,901,782)	\$	(33,906,484) \$	(33,906,484)	\$	(33,906,484)	\$ (33,906,484) \$	\$	(33,906,484)
Projected Fund Balance Available for Budget Requests	\$ 22,764,376	\$	4,696,891	\$	(8,866,671) \$	(23,052,337)	\$	(38,627,771)	\$ (55,631,633) \$	5	(74,086,443)
Operating Surplus/Deficit***		\$	(11,732,623)	\$	(12,942,059) \$	(14,185,666)	\$	(15,575,434)	\$ (17,003,862) \$	\$	(18,454,809)

*Departments/Office have provided baseline estimates of how much funding will need to be carried forward into the 2025 capital budget. The Budget Office will adjust this forecast in early 2025 to capture 2024 actuals and shift 2025 project expenses forward into 2025.

**Impacts from the Capital Bonding Proceeds are captured in the 2024 calculations.

***This calculation includes ongoing operating revenues, ongoing operating expenses, and ongoing impacts from recommended Change Requests.

****Forecast**** This data is subject to change as new information is received or if forecasted assumptions change.

General Fund Recommendations

Without 1% Levy Increase

2		2024	2025	2026	2027	2028	2029	2030
Beginning Fund Balance	\$	101,420,628	\$ 60,164,376	\$ 42,316,730	\$ 27,975,927	\$ 13,008,318	\$ (3,349,059)	\$ (21,134,864)
Total Operating Revenue	\$	194,125,363	\$ 198,079,547	\$ 202,727,246	\$ 207,537,114	\$ 212,515,137	\$ 217,667,531	\$ 223,000,751
Total Operating Expense	\$	(202,175,690)	\$ (208,331,799)	\$ (214,188,934)	\$ (220,242,409)	\$ (226,499,451)	\$ (232,967,575)	\$ (239,654,599)
Total Capital Budget *	\$	(29,611,411)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2025 Budget Forecast Modifiers								
Assigned Fund Balance: ARPA Revenue Recovery Projects	\$	(23,000,000)	\$ -	\$ -	\$ -	\$ -	\$ - :	\$ -
2026-2030 Estimated Additional Wage Impacts	\$	-	\$ -	\$ (1,082,979)	\$ (1,115,468)	\$ (1,148,933)	\$ (1,183,400)	\$ (1,218,902)
2024 Fall Budget Supplemental Net Impacts	\$	19,405,486	\$ -	\$ -	\$ -	\$ -	\$ - :	\$ -
2025 Annual Budget Net Impacts	\$	-	\$ (7,595,394)	\$ (1,796,136)	\$ (1,146,846)	\$ (1,224,131)	\$ (1,302,361)	\$ (1,364,002)
Operating Budget Impacts	\$	-	\$ (3,827,782)	\$ (1,796,136)	\$ (1,146,846)	\$ (1,224,131)	\$ (1,302,361)	\$ (1,364,002)
General Fund 2025 1% Increase	\$	-	\$ -	\$ -	\$ -	\$ -	\$ - :	\$ -
All Other Operating Impacts	\$	-	\$ (3,827,782)	\$ (1,796,136)	\$ (1,146,846)	\$ (1,224,131)	\$ (1,302,361)	\$ (1,364,002)
Capital Budget Impacts**	\$	-	\$ (3,767,612)	\$ -	\$ -	\$ -	\$ - :	\$
Total Budget Forecast Modifiers	\$	(3,594,514)	\$ (7,595,394)	\$ (2,879,115)	\$ (2,262,314)	\$ (2,373,064)	\$ (2,485,761)	\$ (2,582,904)
Projected Ending Fund Balance	\$	60,164,376	\$ 42,316,730	\$ 27,975,927	\$ 13,008,318	\$ (3,349,059)	\$ (21,134,864)	\$ (40,371,617)
Assigned Fund Balance: Compensated Absences	\$	(2,800,000)	\$ (2,800,000)	\$ (2,800,000)	\$ (2,800,000)	\$ (2,800,000)	\$ (2,800,000)	\$ (2,800,000)
Assigned Fund Balance: Non-Spendable Encumbered Invoices	\$	(1,700,000)	\$ (1,700,000)	\$ (1,700,000)	\$ (1,700,000)	\$ (1,700,000)	\$ (1,700,000)	\$ (1,700,000)
Minimum Fund Balance Per Policy	\$	(32,900,000)	\$ (33,901,782)	\$ (33,906,484)	\$ (33,906,484)	\$ (33,906,484)	\$ (33,906,484)	\$ (33,906,484)
Projected Fund Balance Available for Budget Requests	\$	22,764,376	\$ 3,914,948	\$ (10,430,557)	\$ (25,398,166)	\$ (41,755,543)	\$ (59,541,348)	\$ (78,778,101)
Operating Surplus/Deficit***			\$ (12,514,566)	\$ (13,724,002)	\$ (14,967,609)	\$ (16,357,377)	\$ (17,785,805)	\$ (19,236,752)

*Departments/Office have provided baseline estimates of how much funding will need to be carried forward into the 2025 capital budget. The Budget Office will adjust this forecast in early 2025 to capture 2024 actuals and shift 2025 project expenses forward into 2025.

**Impacts from the Capital Bonding Proceeds are captured in the 2024 calculations.

***This calculation includes ongoing operating revenues, ongoing operating expenses, and ongoing impacts from recommended Change Requests.

Forecast This data is subject to change as new information is received or if forecasted assumptions change.

Public Safety Sales Tax Fund Recommendations



2024 Public Safety Sales Tax Recommendations

- Public Safety Sales Tax was approved in 2022.
- The Public Safety Sales Tax Funding Advisory Committee.
- Currently, funding is fully committed; therefore, no new recommendations.



Public Safety Sales Tax 6-Year Forecast

Recommended Public Safety Sales Tax Fund requests amount to a net decrease in fund balance of \$488,883 for 2025.

Beginning Unassigned Fund Balance	Forecast 2025 2,832,401	Forecast 2026 2,270,157	Forecast 2027 1,884,799	Forecast 2028 1,606,493	Forecast 2029 1,441,195	Forecast 2030 1,395,144	Projected Growth
Total Revenue	7,817,501	8,145,836	8,487,961	8,844,455	9,215,922	9,602,991	4.2%
Expenditures							
Salaries Benefits Contingency (Salaries & Benefits)	(5,320,341) (1,242,034) (108,011)	(5,479,951) (1,304,136) (112,655)	(5,644,350) (1,369,342) (117,500)	(5,813,680) (1,437,810) (122,552)	(5,988,091) (1,509,700) (127,822)	(6,167,733) (1,585,185) (133,318)	3.0% 5.0% 4.3%
Services Transfers Out	(1,055,252)	(1,055,252)	(1,055,252)	(1,055,252) 0	(1,055,252) 0	(1,055,252)	0.0% 0.0%
Capital Intergovernmental Supplies and Other Expenses	(134,650) 0 (30,574)	(134,650) 0 (31,185)	(134,650) 0 (31,809)	(134,650) 0 (32,445)	(134,650) 0 (33,094)	(134,650) 0 (33,756)	0.0% 0.0% 2.0%
Total Budgeted Expense	(7,890,862)	(8,117,830)	(8,352,903)	(8,596,389)	(8,848,609)	(9,109,895)	2.076
Budget Forecast Modifiers							
2025 Annual Budget Impacts BGT-03-25AD 2024 Fall Supplemental Ongoing Impacts for 2025 Budget Adoption BGT-17-25AD Healthcare Additional County Contribution Contingency	(488,883) (288,465) (11,833) (4,686)	(413,364) (288,465)	(413,364) (288,465)	(413,364) (288,465)	(413,364) (288,465)	(413,364) (288,465)	
BGT-21-25AD Additional Salary Contingency HRS-01-25AD Calculated Charges Baseline Budget Update - General Liability HRS-03-25AD General Liability (Risk) Insurance Increases JSD-05-25AD Clark County Jail K9 Drug Program Carry Forward	(1,686) (106,083) (18,816) (62,000)	(106,083) (18,816)	(106,083) (18,816)	(106,083) (18,816)	(106,083) (18,816)	(106,083) (18,816)	
Total Budget Forecast Modifiers	(488,883)	(413,364)	(413,364)	(413,364)	(413,364)	(413,364)	
Projected Ending Fund Balance	2,270,157	1,884,799	1,606,493	1,441,195	1,395,144	1,474,876	
Minimum Fund Balance per Policy ²	1,242,061	1,309,030	1,355,305	1,403,405	1,453,404	1,505,378	
Projected Available Fund Balance (for New Requests)	1,028,095	\$ 575,769 \$	251,187 \$	37,789 \$	(58,260) \$	(30,501)	
Projected Difference Between Ongoing Revenues and Expenses ¹ (GFOA KPI)	(486,725)	(385,358)	(278,306)	(165,298)	(46,051)	79,732	

¹ It is a GFOA Best Practice for a structurally balanced budget to have reoccurring revenues equal or exceed reoccurring expenditures. Reference: https://www.gfoa.org/print/455. ²Minimum Fund Balance per Policy - DRAFT update - forecast shows recommended changes for adoption in 2025 to one month acutal costs and one month of actual cash receipts.

****Forecast**** This data is subject to change as new information is received or if forecasted assumptions change.

Mental Health Sales Tax Fund Recommendations



Mental Health Sales Tax Funding Advisory Board

- Mental Health Sales Tax Funding Advisory Board
 - Collecting and evaluating new funding requests
 - Provide advisory input on recommendations
- Recommendations:
 - \$11,175,326 in funding for the 2025 community grants
 - \$2,179,742 of ongoing funding for internal department/office programs and staffing





https://clark.wa.gov/councilors/mental-health-sales-tax-funding-advisory-board

Mental Health Sales Tax 6-Year Forecast

Recommended Mental Health Sales Tax Fund requests amount to a net decrease in fund balance of \$13.58 million for 2025.

101 2023.	P	lanning Year						
		2025	2026	2027	2028	2029	2030	Projected
		Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Growth
Beginning Fund Balance	\$	19,093,678	\$ 9,234,012	\$ 10,865,418	\$ 13,056,596	\$ 15,590,382	\$ 18,484,147	
Revenue								
Sales Tax Revenue (1/10th of 1%)	\$	13,884,757	\$ 14,467,917	\$ 15,075,570	\$ 15,708,744	\$ 16,368,511	\$ 17,055,988	4.2%
Total Revenue	\$	13,884,757	\$ 14,467,917	\$ 15,075,570	\$ 15,708,744	\$ 16,368,511	\$ 17,055,988	
Expenditures								
Salaries	\$	(2,261,524)	\$ (2,329,369)	\$ (2,399,250)	\$ (2,471,228)	\$ (2,545,365)	\$ (2,621,726)	3.0%
Benefits	\$	(970,335)	\$ (1,018,852)	\$ (1,069,795)	\$ (1,123,285) \$	\$ (1,179,449)	\$ (1,238,421)	5.0%
Overtime	\$	(50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000) S	\$ (50,000)	\$ (50,000)	0.0%
Non-Salary Expenses	\$	(2,027,636)	\$ (2,068,188)	\$ (2,109,552)	\$ (2,151,743) S	\$ (2,194,778)	\$ (2,238,673)	2.0%
Transfers, On-Going (Public Health Nurse-Family Parternship Program)	\$	(729,750)	\$ (795,723)	\$ (863,676)	\$ (933,667) \$	\$ (1,005,758)	\$ (1,080,012)	3.0%
Transfers, On-Going (Community Services Fund 1952)	\$	(4,122,081)	\$ (4,122,081)	\$ (4,122,081)	\$ (4,122,081) \$	\$ (4,122,081)	\$ (4,122,081)	0.0%
Total Expense	\$	(10,161,326)	\$ (10,384,214)	\$ (10,614,354)	\$ (10,852,004) \$	\$ (11,097,431)	\$ (11,350,913)	
Budget Forecast Modifiers								
2025 Baseline Budget Adjustments	\$	(119,076)	(90,295)	\$ (90,295)	\$ (90,295) \$	\$ (90,295)	\$ (90,295)	
2025 Internal Applications Impacts	\$	(2,288,696)	\$ (2,362,002)	\$ (2,179,742)	\$ (2,232,659) \$	\$ (2,287,020)	\$ (2,342,830)	
2025 External RFP Grant Allocation	\$	(11,175,326)		\$ -	\$ - 9	\$ -	\$ -	
Total Budget Modifiers	\$	(13,583,098)	\$ (2,452,297)	\$ (2,270,037)	\$ (2,322,954)	\$ (2,377,315)	\$ (2,433,125)	
Projected Ending Fund Balance	\$	9,234,012	\$ 10,865,418	\$ 13,056,596	\$ 15,590,382	\$ 18,484,147	\$ 21,756,097	
Minimum Fund Balance Required per Policy	\$	5,024,575	\$ 6,279,072	\$ 6,490,125	\$ 6,554,333	\$ 6,742,206	\$ 6,937,127	
Projected Available Fund Balance (for New Requests)	\$	4,209,437	\$ 4,586,346	\$ 6,566,471	\$ 9,036,049	\$ 11,741,941	\$ 14,818,970	
Projected Difference Between Ongoing Revenues and Expenses	\$	1,315,660	\$ 1,631,406	\$ 2,191,178	\$ 2,533,786	\$ 2,893,765	\$ 3,271,950	

Forecast This data is subject to change as new information is received or if forecasted assumptions change.

Road Fund Recommendations

Road Fund 6-Year Forecast

Including 1% Levy Increase

Recommended Road Fund requests amount to a net decrease in fund balance of \$4.46 million for 2025.

	Planning Year 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Beginning Fund Balance	45,848,399	44,568,173	36,640,830	34,198,724	29,326,928	24,676,240
General Revenues	62,998,257	63,392,688	64,040,174	64,741,367	65,392,457	66,058,646
Property Tax ¹	46,204,200	46,986,214	47,740,500	48,467,615	49,168,162	49,842,780
Fuel Tax - Roads	7,200,000	7,200,000	7,200,000	7,200,000	7,200,000	7,200,000
Other	9,594,057	9,206,474	9,099,674	9,073,752	9,024,295	9,015,866
General Expenses	(45,363,897)	(49,211,420)	(53,256,506)	(55,831,292)	(52,629,034)	(58,825,137)
Proposed Change Requests Net Impact	(4,468,762)	(1,076,786)	(1,174,774)	(1,220,871)	(1,267,110)	(1,313,977)
Road Fund Available for Capital ²	13,165,598	13,104,482	9,608,894	7,689,204	11,496,312	5,919,532
Transportation Improvement Program (TIP) Revenue	30,024,000	27,200,000	15,819,000	9,579,000	54,771,000	18,020,000
REET II Transfers-In	5,442,000	8,698,000	3,190,000	1,545,000	15,700,000	4,425,000
TIF Transfers-In	3,634,000	4,169,000	3,290,000	4,322,000	20,311,000	9,080,000
Grants	18,486,000	11,122,000	8,636,000	2,880,000	16,410,000	3,810,000
Loans	-	-	-	-	-	-
Other (Partnerships, CAPP, etc.)	2,462,000	3,211,000	703,000	832,000	2,350,000	705,000
Transportation Improvement Program (TIP) Expense	(44,806,000)	(48,568,000)	(27,870,000)	(22,140,000)	(70,918,000)	(33,274,000)
Ending Fund Balance	44,568,173	36,640,830	34,198,724	29,326,928	24,676,240	15,341,772
Reserve Amount						
Monthly Operating Expense	(4,152,722)	(4,190,684)	(4,535,940)	(4,754,347)	(4,491,345)	(5,011,593)
Reimbursable Expenditures Reserve	(2,599,369)	(1,862,969)	(1,614,369)	(1,038,769)	(2,391,769)	(1,131,769)
10% Annual Construction Program	(4,480,600)	(4,856,800)	(2,787,000)	(2,214,000)	(7,091,800)	(3,327,400)
Emergency Capital Repair	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Projected Available Fund Balance	32,335,482	24,730,377	24,261,415	20,319,812	9,701,326	4,871,010

¹ This forecast includes a 1% increase to the Road Fund levy in 2025.

² Road Fund Remaining for Capital is provided pursuant to WAC 136-15-030 - Road fund revenue and expenditure analysis.

Road Fund 6-Year Forecast

without 1% Levy Increase

	Planning Year 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Beginning Fund Balance	45,848,399	44,073,978	35,645,409	32,695,325	27,309,069	22,137,706
General Revenues	62,504,062	62,891,462	63,532,195	64,226,907	64,871,781	65,532,014
Property Tax ¹	45,710,005	46,484,988	47,232,521	47,953,155	48,647,487	49,316,148
Fuel Tax - Roads	7,200,000	7,200,000	7,200,000	7,200,000	7,200,000	7,200,000
Other	9,594,057	9,206,474	9,099,674	9,073,752	9,024,295	9,015,866
General Expenses	(45,363,897)	(49,211,420)	(53,256,506)	(55,831,292)	(52,629,034)	(58,825,137)
Proposed Change Requests Net Impact	(4,468,762)	(1,076,786)	(1,174,774)	(1,220,871)	(1,267,110)	(1,313,977)
Road Fund Available for Capital ²	12,671,403	12,603,256	9,100,916	7,174,744	10,975,637	5,392,899
Transportation Improvement Program (TIP) Revenue	30,024,000	27,200,000	15,819,000	9,579,000	54,771,000	18,020,000
REET II Transfers-In	5,442,000	8,698,000	3,190,000	1,545,000	15,700,000	4,425,000
TIF Transfers-In	3,634,000	4,169,000	3,290,000	4,322,000	20,311,000	9,080,000
Grants	18,486,000	11,122,000	8,636,000	2,880,000	16,410,000	3,810,000
Loans	-	-	-	-	-	-
Other (Partnerships, CAPP, etc.)	2,462,000	3,211,000	703,000	832,000	2,350,000	705,000
Transportation Improvement Program (TIP) Expense	(44,806,000)	(48,568,000)	(27,870,000)	(22,140,000)	(70,918,000)	(33,274,000)
Ending Fund Balance	44,073,978	35,645,409	32,695,325	27,309,069	22,137,706	12,276,606
Reserve Amount						
Monthly Operating Expense	(4,152,722)	(4,190,684)	(4,535,940)	(4,754,347)	(4,491,345)	(5,011,593)
Reimbursable Expenditures Reserve	(2,599,369)	(1,862,969)	(1,614,369)	(1,038,769)	(2,391,769)	(1,131,769)
10% Annual Construction Program	(4,480,600)	(4,856,800)	(2,787,000)	(2,214,000)	(7,091,800)	(3,327,400)
Emergency Capital Repair	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Projected Available Fund Balance	31,841,287	23,734,956	22,758,016	18,301,953	7,162,792	1,805,844

¹ This forecast does not assume a 1% increase to the Road Fund levy, in any year.

² Road Fund Remaining for Capital is provided pursuant to WAC 136-15-030 - Road fund revenue and expenditure analysis.

Planning and Code Fund Recommendations

Planning and Code Fund 6-Year Forecast

Recommended Planning and Code Fund requests amount to a net decrease in fund balance of \$1.76M for 2025.

Beginning Fund Balance	Pla \$	Anning Year Forecast 2025 13,901,834	\$	Projected Forecast 2026 11,009,641	\$	Projected Forecast 2027 10,313,255 \$	F	ojected orecast 2028 9,256,647	\$	Projected Forecast 2029 7,825,256		Projected Forecast 2030 6,003,942	Projected Growth
	Ψ	10,001,004	Ψ	11,003,041	Ψ	10,010,200 φ	,	3,230,047	Ψ	7,020,200	Ψ	0,000,042	
Revenue	¢	0 700 400	¢	0.000.000	۴	40 404 750 \$		40.000.700	¢	40 500 004	¢	40 700 004	0.000/
Permits Plan Review / Inspection	Ъ с	9,709,490		9,903,680	+	10,101,753 \$ 2,732,823 \$		10,303,788 2,787,479	\$ ¢	10,509,864 2,843,229	\$ \$	10,720,061 2,900,094	2.00% 2.00%
Grants (State / Federal)	Ф \$	2,626,704 19,860		2,679,238 19,860		19,860 \$		2,787,479	ው ድ	2,043,229	+	2,900,094	2.00%
Other Revenue 1	\$	278,889		278,889		278,889 \$		278.889	\$	278.889	\$	278,889	
Transfers In 2	\$	849,694		849,694		849,694 \$		849,694	\$	849,694	· ·	849,694	
Total Revenue	\$	13,484,637		13,731,361		13,983,019 \$		14,239,711	\$	14,501,536		14,768,598	
Expenditures													
Salaries	\$	(7,593,770)	\$	(7,821,584)	\$	(8,056,231) \$	5	(8,297,918)	\$	(8,546,856)	\$	(8,803,261)	3.00%
Benefits	\$	(3,177,769)		(3,336,658)		(3,503,491) \$		(3,678,665)		(3,862,599)		(4,055,729)	5.00%
Controllables	\$	(2,153,191)	\$	(2,292,206)		(2,434,002) \$		(2,578,635)	\$	(2,726,159)	\$	(2,876,634)	2.00%
Other (Gen Liab, Server/TER&R, Indirects)	\$	(1,688,640)	\$	(1,758,285)	\$	(1,829,323) \$	5	(1,901,781)	\$	(1,975,689)	\$	(2,051,075)	2.00%
Capital	\$	-	\$	-	\$	- \$	5	-	\$	-	\$	-	
Total Expense	\$	(14,613,371)	\$	(15,208,733)	\$	(15,823,047) \$	6 (16,456,999)	\$	(17,111,302)	\$	(17,786,699)	
Budget Forecast Modifiers													
2025 Adopt Change Requests (County Manager Recommended November 5, 2024)	\$	(1,763,459)	\$	780,986	\$	783,420 \$	5	785,898	\$	788,452	\$	791,062	
Total Forecast Modifiers	\$	(1,763,459)	\$	780,986	\$	783,420 \$	5	785,898	\$	788,452	\$	791,062	
Projected Ending Fund Balance	\$	11,009,641	\$	10,313,255	\$	9,256,647 \$	5	7,825,256	\$	6,003,942	\$	3,776,903	
Minimum Fund Balance Required per Policy	\$	9,227,582	\$	9,540,305	\$	9,862,658 \$	6	10,194,981	\$	10,537,626	\$	10,890,960	
Projected Available Fund Balance (for New Requests)	\$	1,782,060	\$	772,950	\$	(606,011) \$	5	(2,369,725)	\$	(4,533,685)	\$	(7,114,058)	

¹Other revenue includes departmental OH allocation and interest and other earnings for funds. The interest and other earnings fluctuates year to year and is not being projected.

² General Fund subsidy to Land Use and Wetland Habitat Review programs. Fees for these programs have not been updated in many years

while costs (salaries/benefits, contracted services, etc.) continue to rise. The department has completed fee studies for both programs in 2024, and plans

to present fee update proposals to Council for adoption by late 2024 or early 2025. Until the proposed fees are adopted by Council, revenues will be forecast

REET 1 Fund Recommendations



Real Estate Excise Tax (REET I) 6-Year Forecast

Recommended REET 1 Fund requests amount to a net decrease in fund balance of \$3 million for 2025.

	P	lanning Year 2025 Forecast	Forecast 2026	Forecast 2027	Forecast 2028	Forecast 2029	 Forecast 2030
Beginning Fund Balance	\$	11,203,266	\$ 6,965,796	\$ 7,346,328	\$ 10,610,557	\$ 15,063,302	\$ 20,196,260
Revenue							
Tax Revenues ³	\$	6,408,122	\$ 6,792,610	\$ 7,200,166	\$ 7,632,176	\$ 8,090,107	\$ 8,575,513
REET II Transfer (annual allowed per RCW)	\$	1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Other Revenues ¹	\$	299,663					
Total Revenue	\$	7,707,786	\$ 7,792,610	\$ 8,200,166	\$ 8,632,176	\$ 9,090,107	\$ 9,575,513
Expenditures							
Debt Expenditures (Operating Budget)	\$	(4,775,634)	\$ (4,403,003)	\$ (1,926,862)	\$ (1,170,356)	\$ (948,074)	\$ (940,691)
Capital Budget Project Expenditures	\$	(4,160,547)	-	\$ -	\$ -	\$ -	\$ -
Total Expense	\$	(8,936,181)	\$ (4,403,003)	\$ (1,926,862)	\$ (1,170,356)	\$ (948,074)	\$ (940,691)
Budget Forecast Modifiers							
2025 Annual Budget Impacts	\$	(3,009,075)	\$ (3,009,075)	\$ (3,009,075)	\$ (3,009,075)	\$ (3,009,075)	\$ (3,009,075)
BGT-15-25AD-Fund 2914: Debt Fund 2025 Payment Schedule Update	\$	(250,308)	\$ (250,308)	\$ (250,308)	\$ (250,308)	\$ (250,308)	\$ (250,308)
BGT-18-25AD-2024 Capital Project Financing Fund 2914: Debt Fund Payn	\$	(2,758,767)	\$ (2,758,767)	\$ (2,758,767)	\$ (2,758,767)	\$ (2,758,767)	\$ (2,758,767)
Total Budget Modifiers	\$	(3,009,075)	\$ (3,009,075)	\$ (3,009,075)	\$ (3,009,075)	\$ (3,009,075)	\$ (3,009,075)
Projected Ending Fund Balance	\$	6,965,796	\$ 7,346,328	\$ 10,610,557	\$ 15,063,302	\$ 20,196,260	\$ 25,822,008
Minimum Fund Balance Required per Policy ²	\$	7,161,770	\$ 4,685,629	\$ 3,929,123	\$ 3,706,841	\$ 3,699,458	\$ 942,898
Projected Available Fund Balance (for New Requests)	\$	(195,974)	\$ 2,660,699	\$ 6,681,434	\$ 11,356,461	\$ 16,496,802	\$ 24,879,109

****Forecast**** This data is subject to change as new information is received or if forecasted assumptions change.

6.0%

REET 2 Fund Recommendations



Real Estate Excise Tax (REET 2) 6-Year Forecast

Recommended REET 2 Fund requests amount to a net increase in fund balance of \$378,897 for 2025. The Budget Office will be monitoring this fund closely and will work with Public Works for any capital master plans that may need adjustments for years 2029-2030.

	Ρ	lanning Year											
	2025			Forecast		Forecast		Forecast	Forecast			Forecast	
		Forecast		2026	2027		2028			2029	2030		
Beginning Fund Balance	\$	27,006,425	\$	18,001,262	\$	9,436,563	\$	7,957,774	\$	8,359,748	\$	(4,830,096)	
Revenue													
Tax Revenues	\$	6,408,162	\$	6,792,652	\$	7,200,211	\$	7,632,223	\$	8,090,157	\$	8,575,566	6.0%
Other Revenues ¹	\$	299,663	\$	-	\$	-	\$	-	\$	-	\$	-	
Total Revenue	\$	6,707,825	\$	6,792,652	\$	7,200,211	\$	7,632,223	\$	8,090,157	\$	8,575,566	
Expenditures													
REET 2 Transfer (annual allowed per RCW) (Operating Budget)	\$	(1,000,000)	\$	(1,000,000)	\$	(1,000,000)	\$	(1,000,000)	\$	(1,000,000)	\$	(1,000,000)	
Capital Budget Project Expenditures	\$	(15,091,885)	\$	(15,534,000)	\$	(6,601,000)	\$	(10,579,000)	\$	(12,276,000)	\$	-	
Total Expense	\$	(16,091,885)	\$	(16,534,000)	\$	(7,601,000)	\$	(11,579,000)	\$	(13,276,000)	\$	(1,000,000)	
Budget Forecast Modifiers													
2025 Annual Budget Impacts	\$	378,897	\$	1,176,650	\$	(1,078,000)	\$	4,348,750	\$	(8,004,000)	\$	(9,923,000)	
Total Budget Modifiers	\$	378,897	\$	1,176,650	\$	(1,078,000)	\$	4,348,750	\$	(8,004,000)	\$	(9,923,000)	J
Projected Ending Fund Balance	\$	18,001,262	\$	9,436,563	\$	7,957,774	\$	8,359,748	\$	(4,830,096)	\$	(7,177,529)	
Minimum Fund Balance per Policy	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000	

Forecast This data is subject to change as new information is received or if forecasted assumptions change.

2025 Property Tax Levies Overview & Recommendations



How Are Property Taxes Calculated?

Property taxes are one of the primary funding source for the public services provided by local government.

The County Assessor and Treasurer administer property tax, they do not determine the billing amount. County Assessors value (assess) your property, and County Treasurers collect property tax.

Washington State has a budget-based system of property taxation. There are three main components to the property tax:

~Levy amount ~Assessed value (AV) ~Levy rate

Levy Amount / Assessed Value (000s) = Levy Rate (per \$1,000 Assessed Value)

Clark County Property Tax Levies

The council adopts levies supporting the budget and each year considers the following property tax levies:

- General Fund, including subordinate levies: Mental Health, Developmental Disabilities and Veterans Assistance
- Road Fund
- Conservation Futures
- Greater Clark Parks District

A budget-based system allows property taxes to stay stable year over year, increases in levy amounts are limited to 1% for each taxing district along with any additional new construction added to the tax roll.

Clark County 2025 Property Tax Options Summary and Recommendations

	Revenue Impact						Impact on Median ** Household								
Levy		0%	1%		Banked Capacity*		Total		0%		1%	Banked Capacity*		Total	
General Fund	\$	-	\$	781,943	N/A		N/A	\$	-	\$	3.86	N/A		N/A	
Road Fund	\$	-	\$	499,589	N/A		N/A	\$	-	\$	2.47	N/A		N/A	
Conservation Futures	\$	-	\$	28,793	\$ 413,830	\$	442,623	\$	-	\$	0.14	\$ 1.90	\$	2.04	
MPD/Parks	\$	-	\$	42,162	\$ 35,924	\$	78,086	\$	-	\$	0.20	\$ 0.15	\$	0.35	

*Banked Capacity can only be taken if the 1% levy is adopted. Amount shown is the total 1% plus banked capacity.

**2024 Median Household Price of \$528,000 per RMLS data posted June 2024. Current year property taxes act upon the value of the property as is was in the prior year.

These are estimated calculations that will be finalized during the levy certification process.

County Manager recommendations for County Property Tax Levy Options to include:

- General Fund 1% to generate approximately \$781,943 in additional revenue
- Road Fund 1% to generate approximately \$499,589 in additional revenue
- Conservation Futures 1% to approximately \$28,793 in additional revenue
- Conservation Futures Banked Capacity* to generate approximately \$413,830 in additional revenue
- MPD/Parks 1% to generate approximately \$42,162 in additional revenue
- MPD/Parks Banked Capacity* to generate approximately \$35,924 in additional revenue

Clark County 2025 Property Tax Options General Fund Subordinate Levies

- Levy amount for mental health and developmental disabilities may be based on a flat rate of \$0.0125 per \$1,000 of assessed value, or it may be increased or reduced in same proportion as the prior year's certified county general levy. RCW 71.20.110
- Veterans standard minimum rate is \$0.01125 and maximum is \$0.27 per \$1,000 of assessed value. Rate can be below minimum if Veterans Assistance Fund has sufficient fund balance, or levy amount may be increased or reduced in same proportion as the prior year's certified county general levy. RCW 73.08.080.
- Council may choose to implement the Flat Rate or the Proportional Rate based on the General Fund levy choice.
- Council chose to implement the proportional increase in 2024.

		Proportional Increase*								
General Fund Subordinate Levy	2025 Flat Rate	General Fund 0%*	General Fund 1%*	General Fund Banked Capacity*						
Mental Health	\$ 1,335,251.29	\$ 905,591.52	\$ 913,194.74	N/A						
Developmental Disabilities	\$ 1,335,251.29	\$ 905,591.52	\$ 913,194.74	N/A						
Veterans Assistance	\$ 1,201,726.16	\$ 815,031.81	\$ 821,874.71	N/A						

*Estimated total levy based on the same proportional increase as the General Levy. Proportional amounts are based on either increasing the general fund 0% or 1% over last year plus increases due to new construction and state assessed utility value.

These are estimated calculations that will be finalized during the levy certification process.

Budget Reports

https://clark.wa.gov/budget

STORATE AR				English	Español Русский						
				Search	Q						
	6	D t		N4 0 D	- -						
How do I	Services	Departments	Elected Officials	Maps & R	ecoras						
Budget Office	2025 An	nual Budget									
Contact	ZUZJ AI	inual Duuget									
2025 Budget	2025 Annu	ial Budget									
2024 Budget	Clark County's budget process follows state requirements specified by RCW 36.40. The council is the county's										
2023 Budget	-	y and implements policy by alloc									
2022 Budget	county manager takes policy directions from the council and coordinates with the Budget Office, which is responsible for facilitating, preparing, and updating the county budget. The county manager recommends a										
2021 Budget											
2020 Budget	balanced budget to	o the council that fulfills their pol	icy direction and is within the	e resources availab	le to the county.						
2019 Budget	2025 Annual Bu	Idget Reports									
2017-2018 Budget	2025 Departme	ent Submissions Budget Rep	orts - October 7, 2024								
2015-2016 Budget	• 2025 Depart	ment Submissions Stage Report	s - October 7, 2024								
2013-2014 Budget	2025 County M • 2025 County • Present • 2025 County • 2025 Ca • 2025 Ca	anager Recommended Bud Manager Recommendations Wo	get Reports - November 5 rk Session - November 13, 20 Reports - November 5, 2024 r Fund Report								

2025 Annual Budget Work Session



1

A. 1 . . .

Questions from Council

•

Council Feedback & Discussion

Public Hearings Dec. 2nd and 3rd

Clark County Budget Office

"Our mission is to develop and maintain a fiscally sustainable budget that implements county council priorities."



CLARK COUNTY WASHINGTON

BUDGET OFFICE

For additional information or questions about the budget process contact:

Clark County Budget Office P.O. Box 5000, Vancouver, WA. 98666



www.clark.wa.gov/budget

Emily.Zwetzig@clark.wa.gov



For other formats, contact the Clark County ADA Office Voice 564.397.2322 / Relay 711 or 800.833.6388 Fax 564.397.6165 / Email ADA@clark.wa.gov